



M.A.M. B-SCHOOL

Siruganur, Trichy -621105

(Approved by AICTE, New Delhi & Affiliated to Anna University, Chennai)




MAMBS
M.A.M. BUSINESS
SCHOOL

2.5.1 Mechanism of internal/ external assessment is transparent and the grievance redressal system is time- bound and efficient

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DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105

M.A.M. B- SCHOOL

Siruganur - Trichy - 621105

CIA-I Marks Statement

Academic Year: 2021-22 (EVEN SEM)

Year & Sec: 1st Year "B"

S.No.	Reg. No	Student's Name	BA4201	BA4202	BA4203	BA4204	BA4205	BA4206	BA4207
			QTDM	FM	HRM	OM	BRM	BA	MM
1	812221631012	ATHISTALAKSHMI. M	1	31	40	41	12	10	23
2	812221631013	BARATH N	5	40	14	33	18	6	35
3	812221631051	KEVIN CIASTUN J	AB	45	5	25	4	5	18
4	812221631052	KIRUBAVATHI.N	26	50	32	33	25	34	30
5	812221631055	MADHUMITHA.P	4	52	37	50	43	12	39
6	812221631056	MANICKA VASUKI.S	24	32	29	33	15	12	35
7	812221631057	MANIKANDAN.K	30	60	29	51	37	35	52
8	812221631060	MATHAVAN.R	AB	57	34	50	AB	55	53
9	812221631061	MEENAKSHI.K	50	65	57	69	68	64	60
10	812221631064	MOHAMED MILLATH.H	AB	AB	AB	AB	7	AB	AB
11	812221631065	MOHAMED SAMMER.M	2	33	4	30	33	7	37
12	812221631066	MONISHA.K	18	56	42	27	50	30	48
13	812221631067	MONISHA.R.K	4	25	3	27	17	14	21
14	812221631069	NANTHAKUMAR.V	12	44	22	24	18	9	33
15	812221631070	NANDHINI.A	21	53	33	42	50	26	46
16	812221631071	NAVEEN.M	50	62	56	50	23	32	36
17	812221631072	NEELAVENI.M	7	17	26	25	7	12	20
18	812221631073	NITHYA.M	16	37	31	44	29	23	41
19	812221631074	NIVEGEETHA.V	0	25	31	54	15	11	50
20	812221631075	NIVETHA.S	8	52	23	45	55	39	33
21	812221631076	NIVETHA.V	0	43	24	30	40	11	54



22	812221631077	POORNIMA.S	13	40	17	43	22	9	46
23	812221631078	PREMKUMAR.S.P	AB	56	28	54	51	35	55
24	812221631079	PRIYADARSHINI.K	0	33	39	60	8	9	15
25	812221631080	RAGUL M	10	42	34	56	13	19	49
26	812221631081	RAGUNAHTH.PEE	17	37	9	13	13	10	36
27	812221631082	RAHAMATH NISHA.P	0	51	42	41	52	22	34
28	812221631083	RAJESHWARIS	6	58	38	44	17	21	58
29	812221631084	RAJ KUMAR	2	33	21	37	12	17	38
30	812221631085	RAMYA.S	3	57	32	44	27	39	57
31	812221631086	RENUKA.M	4	47	39	43	50	26	37
32	812221631087	REVATHI.R	7	32	23	31	19	12	31
33	812221631090	SANJAIKRISHNAN C	9	23	2	27	18	8	15
34	812221631091	SARANYA.S	2	43	34	44	33	20	45
35	812221631092	SARAVANAN.R	1	40	26	28	20	27	39
36	812221631094	SHAMSHARMA.T	0	52	9	50	33	24	42
37	812221631095	SIVA PRIYA.R	20	60	56	63	62	35	52
38	812221631096	SIVA SHANKAR.M	0	9	10	24	6	5	15
39	812221631097	SIVA SOORYA	0	16	13	27	8	16	12
40	812221631098	SIVA RANJANI.R	3	33	29	33	19	18	41
41	812221631099	SNEHA.R	AB	AB	AB	AB	AB	AB	AB
42	812221631100	SOWMIYA.R	AB	AB	AB	AB	AB	AB	AB
43	812221631102	SUBASHINI.K	6	38	31	AB	17	21	29
44	812221631103	SUBRAMANIYAN.A	AB	AB	AB	AB	AB	AB	AB



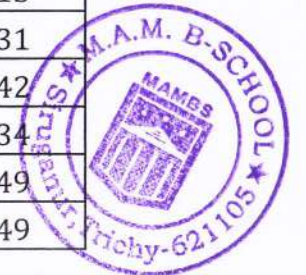
45	812221631104	SUJITHRA.S	50	29	26	36	28	22	16
46	812221631105	SUPRIYA.R	66	67	54	60	61	50	55
47	812221631106	SURYAPRAKASH.N	50	30	19	27	5	22	6
48	812221631107	SURYA.R	3	34	28	34	9	21	34
49	812221631108	SWARNAMALYA.S	7	32	40	37	14	26	35
50	812221631109	SWETHA.C	5	37	45	26	19	17	31
51	812221631110	THEJASWINI.P	9	50	37	35	20	26	41
52	812221631111	THIVIN KUMAR.R	25	51	31	35	31	25	47
53	812221631112	VAIDHEGI.V	36	64	45	62	61	54	57
54	812221631113	VARATHARAJAN.C	8	29	25	42	20	22	36
55	812221631114	VASUDEVAN.T	50	47	32	34	21	14	38
56	812221631116	VIGNESH.G	4	42	20	38	18	28	40
57	812221631117	VIGNESH.S	3	30	16	31	13	22	50
58	812221631118	VINITHA.S(Sen)	13	50	38	50	31	30	49
59	812221631119	VINITHA.S(sub)	50	41	41	41	16	24	43
60	812221631120	VINOTHINI.V	AB	AB	AB	AB	AB	AB	AB
Total No. of Students in Class			60	60	60	60	60	60	60
No. of Students Appeared			52	55	55	54	55	55	55
No. of Students Absent			8	5	5	6	5	5	5
No. of Students Passed			7	20	4	14	10	4	12
No. of Students Failed			45	35	51	40	45	51	41
Class Average			14.62	42.04	29.11	39.50	26.05	22.60	37.96
Faculty Incharge			Dr.R.S	M.SU	F.IR	A.A	SP	S.Kir	Dr.M.H
Pass Percentage			13.46	36.36	7.27	25.93	18.18	7.27	21.82


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M.A.M. B- SCHOOL**Siruganur - Trichy - 621105****CIA-II Marks Statement****Academic Year: 2021-22 (EVEN SEM)****Year & Sec: 1st Year "B"**

S.No.	Reg. No	Student's Name	BA4201	BA4202	BA4203	BA4204	BA4205	BA4206	BA4207
			QTDM	FM	HRM	OM	BRM	BA	MM
1	812221631012	ATHISTALAKSHMI. M	34	17	62	14	14	12	18
2	812221631013	BARATH N	19	6	75	32	28	8	23
3	812221631051	KEVIN CIASTUN J	12	17	1	19	2	20	19
4	812221631052	KIRUBAVATHI.N	52	29	44	32	33	30	25
5	812221631055	MADHUMITHA.P	ab	35	27	40	19	25	35
6	812221631056	MANICKA VASUKI.S	56	AB	36	27	21	12	27
7	812221631057	MANIKANDAN.K	82	50	44	50	39	44	41
8	812221631060	MATHAVAN.R	29	40	14	30	31	45	49
9	812221631061	MEENAKSHI.K	87	63	55	72	62	66	59
10	812221631064	MOHAMED MILLATH.H	8	4	41	20	5	1	39
11	812221631065	MOHAMED SAMMER.M	27	16	35	25	21	3	29
12	812221631066	MONISHA.K	22	19	52	28	36	18	30
13	812221631067	MONISHA.R.K	15	6	7	15	15	1	25
14	812221631069	NANTHAKUMAR.V	31	31	35	28	26	23	21
15	812221631070	NANDHINI.A	35	39	33	44	50	AB	33
16	812221631071	NAVEEN.M	20	AB	45	22	15	14	13
17	812221631072	NEELAVENI.M	6	30	24	31	11	11	31
18	812221631073	NITHYA.M	17	31	45	40	21	15	42
19	812221631074	NIVEGEETHA.V	6	26	34	30	20	13	34
20	812221631075	NIVETHA.S	32	35	35	51	56	36	49
21	812221631076	NIVETHA.V	33	AB	40	23	44	20	49

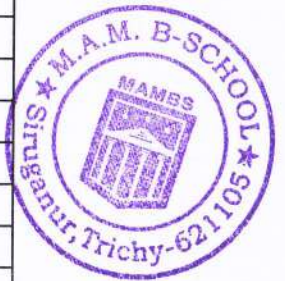


22	812221631077	POORNIMA.S	62	29	52	50	27	21	40
23	812221631078	PREMKUMAR.S.P	51	38	41	50	42	29	34
24	812221631079	PRIYADARSHINI.K	ab	20	47	9	15	17	28
25	812221631080	RAGUL M	29	AB	38	37	19	24	31
26	812221631081	RAGUNATH.PEE	57	13	34	28	26	16	20
27	812221631082	RAHAMATH NISHA.P	25	33	AB	35	51	19	39
28	812221631083	RAJESHWARI.S	3	27	52	30	10	26	29
29	812221631084	RAJ KUMAR	8	23	34	AB	AB	15	19
30	812221631085	RAMYA.S	16	23	44	40	19	30	42
31	812221631086	RENUKA.M	29	26	44	25	26	20	45
32	812221631087	REVATHI.R	44	24	46	26	25	16	53
33	812221631090	SANJAIKRISHNAN C	43	7	20	16	16	9	25
34	812221631091	SARANYA.S	42	25	28	37	34	19	48
35	812221631092	SARAVANAN.R	12	16	35	18	7	15	36
36	812221631094	SHAMSHARMA.T	ab	20	39	AB	AB	28	25
37	812221631095	SIVA PRIYA.R	50	63	40	58	61	44	56
38	812221631096	SIVA SHANKAR.M	9	8	31	18	10	11	13
39	812221631097	SIVA SOORYA	5	5	26	17	9	18	17
40	812221631098	SIVA RANJANI.R	15	20	31	30	9	9	22



41	812221631099	SNEHA.R	AB	AB	AB	AB	AB	AB	AB
42	812221631100	SOWMIYA.R	AB	AB	AB	AB	AB	AB	AB
43	812221631102	SUBASHINI.K	19	23	50	33	8	19	26
44	812221631103	SUBRAMANIYAN.A	AB	AB	AB	AB	AB	AB	AB
45	812221631104	SUJITHRA.S	37	15	42	28	30	25	38
46	812221631105	SUPRIYA.R	88	63	61	73	64	67	57
47	812221631106	SURYAPRAKASH.N	10	10	31	AB	AB	13	11
48	812221631107	SURYA.R	11	7	38	33	7	14	25
49	812221631108	SWARNAMALYA.S	34	24	55	26	11	22	22
50	812221631109	SWETHA.C	20	15	35	27	10	8	22
51	812221631110	THEJASWINI.P	50	27	37	50	12	21	31
52	812221631111	THIVIN KUMAR.R	24	38	28	50	32	30	37
53	812221631112	VAIDHEGI.V	57	61	50	67	64	66	57
54	812221631113	VARATHARAJAN.C	38	8	39	32	23	2	32
55	812221631114	VASUDEVAN.T	26	AB	24	35	25	22	24
56	812221631116	VIGNESH.G	18	7	31	27	5	12	25
57	812221631117	VIGNESH.S	39	4	9	AB	9	6	31
58	812221631118	VINITHA.S(Sen)	24	30	50	44	19	31	25
59	812221631119	VINITHA.S(sub)	32	24	50	35	11	24	26
60	812221631120	VINOTHINI.V	AB	AB	AB	AB	AB	AB	AB
Total No. of Students in Class			60	60	60	60	60	60	60
No. of Students Appeared			53	51	55	52	53	55	56
No. of Students Absent			7	9	5	8	7	5	4
No. of Students Passed			11	5	12	10	7	3	5
No. of Students Failed			42	46	43	42	46	52	48
Class Average			31.13	24.90	38.11	33.79	24.62	21.55	32.18
Faculty Incharge			Dr.R.S	M.SU	F.IR	A.A	SP	S.Kir	Dr.M.H
Pass Percentage			20.75	9.80	21.82	19.23	13.21	5.45	8.93

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 Siruganur, Trichy-621105



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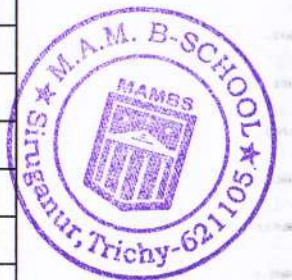
Siruganur - Trichy - 621105

Model Examination Marks Statement

Academic Year: 2021-22 (EVEN SEM)

Year & Sec: 1st Year "B"

S.No.	Reg. No	Student's Name	BA4201	BA4202	BA4203	BA4204	BA4205	BA4206	BA4207
			QTDM	FM	HRM	OM	BRM	BA	MM
1	812221631012	ATHISTALAKSHMI. M	36	36	36	31	13	32	40
2	812221631013	BARATH N	33	44	30	19	AB	AB	AB
3	812221631051	KEVIN CIASTUN J	64	5	38	16	20	33	22
4	812221631052	KIRUBAVATHI.N	70	40	32	34	36	12	33
5	812221631055	MADHUMITHA.P	35	AB	33	35	36	19	38
6	812221631056	MANICKA VASUKI.S	50	35	35	30	19	17	36
7	812221631057	MANIKANDAN.K	91	AB	32	45	50	35	44
8	812221631060	MATHAVAN.R	55	52	48	42	AB	36	AB
9	812221631061	MEENAKSHI.K	99	66	41	70	63	58	52
10	812221631064	MOHAMED MILLATH.H	45	43	35	43	AB	30	AB
11	812221631065	MOHAMED SAMMER.M	38	30	43	33	27	11	AB
12	812221631066	MONISHA.K	66	37	35	50	63	20	36
13	812221631067	MONISHA.R.K	10	11	14	19	14	2	16
14	812221631069	NANTHAKUMAR.V	51	27	21	37	28	19	34
15	812221631070	NANDHINI.A	50	52	30	44	52	31	35
16	812221631071	NAVEEN.M	90	64	51	38	11	21	27
17	812221631072	NEELAVENI.M	AB	18	21	30	5	13	AB
18	812221631073	NITHYA.M	60	41	40	30	25	39	43
19	812221631074	NIVEGEETHA.V	AB	33	32	AB	12	16	45
20	812221631075	NIVETHA.S	72	30	32	40	53	31	47
21	812221631076	NIVETHA.V	61	50	23	23	18	16	48



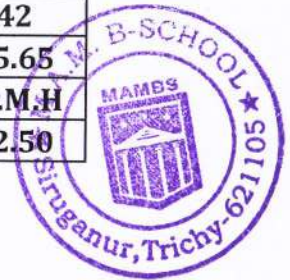
22	812221631077	POORNIMA.S	67	54	53	37	26	10	43
23	812221631078	PREMKUMAR.S.P	86	43	30	50	41	35	42
24	812221631079	PRIYADARSHINI.K	8	12	41	AB	5	AB	AB
25	812221631080	RAGUL M	57	55	32	38	9	23	AB
26	812221631081	RAGUNAHTH.PEE	46	18	45	18	AB	7	25
27	812221631082	RAHAMATH NISHA.P	45	38	40	38	20	17	AB
28	812221631083	RAJESHWARIS	27	45	30	51	25	17	34
29	812221631084	RAJ KUMAR	16	37	35	31	10	22	23
30	812221631085	RAMYA.S	57	55	50	50	43	21	52
31	812221631086	RENUKA.M	46	41	41	50	14	23	43
32	812221631087	REVATHI.R	59	52	48	34	15	26	41
33	812221631090	SANJAIKRISHNAN C	39	22	21	16	15	8	23
34	812221631091	SARANYA.S	40	42	36	41	36	37	50
35	812221631092	SARAVANAN.R	35	44	40	35	12	23	38
36	812221631094	SHAMSHARMA.T	55	55	52	22	40	43	34
37	812221631095	SIVA PRIYA.R	86	58	31	53	59	45	53
38	812221631096	SIVA SHANKAR.M	8	16	25	27	6	18	18
39	812221631097	SIVA SOORYA	6	39	30	33	7	21	19
40	812221631098	SIVA RANJANI.R	50	23	45	35	7	8	22



41	812221631102	SUBASHINI.K	26	38	49	43	10	15	28
42	812221631104	SUJITHRA.S	50	40	58	32	23	11	17
43	812221631105	SUPRIYA.R	98	69	30	59	62	50	61
44	812221631106	SURYAPRAKASH.N	24	22	35	10	4	9	14
45	812221631107	SURYA.R	42	36	56	31	7	13	28
46	812221631108	SWARNAMALYA.S	33	40	50	50	14	19	32
47	812221631109	SWETHA.C	50	31	46	33	6	24	28
48	812221631110	THEJASWINI.P	50	54	40	42	21	13	43
49	812221631111	THIVIN KUMAR.R	55	65	51	50	33	23	45
50	812221631112	VAIDHEGI.V	98	66	42	62	59	50	58
51	812221631113	VARATHARAJAN.C	63	53	39	33	38	22	37
52	812221631114	VASUDEVAN.T	50	56	35	37	22	33	28
53	812221631116	VIGNESH.G	37	40	22	34	16	10	33
54	812221631117	VIGNESH.S	31	50	52	44	24	11	33
55	812221631118	VINITHA.S(Sen)	50	29	55	51	15	45	34
56	812221631119	VINITHA.S(sub)	31	43	AB	37	13	9	36
57	812221631120	VINOTHINI.V	AB	AB	6	AB	AB	AB	AB
Total No. of Students in Class			57	57	57	57	57	57	57
No. of Students Appeared			54	54	56	54	52	54	48
No. of Students Absent			3	3	1	3	5	3	9
No. of Students Passed			30	18	10	12	8	3	6
No. of Students Failed			24	36	45	42	44	51	42
Class Average			49.94	40.65	37.38	37.33	25.04	23.19	35.65
Faculty Incharge			Dr.R.S	M.SU	F.IR	A.A	SP	S.Kir	Dr.M.H
Pass Percentage			55.56	33.33	17.86	22.22	15.38	5.56	12.50

DIRECTOR

M.A.M. B-SCHOOL
Siruganur, Trichy-621105





ANNA UNIVERSITY :: CHENNAI - 600 025
OFFICE OF THE CONTROLLER OF EXAMINATIONS

Assessment Details Entered

NOV. / DEC. EXAMINATION, 2021 - EXAMINATIONS

Inst Code & Name : 8122 - M.A.M.B. SCHOOL

Branch Code / Name : 631 : M.B.A University : AUC
Semester : 01

Register No.	Name of the Student	Subjects	Attend hr 1	Total hr 1	Attend hr 2	Total hr 2	IM 2	Attend hr 3	Tot hr 3	IM 3	Attend hr 4	Total hr 4	IM 4	
812221631001	AARTHI S	BA4032						30	30	85	20	20	86	
		BA4101						34	34	85	24	24	87	
		BA4102						30	30	86	20	20	87	
		BA4103						30	30	85	20	20	89	
		BA4104						34	34	86	24	24	90	
		BA4105						30	30	88	20	20	89	
		BA4106						30	30	89	20	20	90	
		BA4111										60	60	100
		BA4112										60	60	100
		812221631002	AJITHKUMAR A	BA4032						30	30	81	20	20
BA4101								34	34	80	24	24	81	
BA4102								30	30	81	20	20	82	
BA4103								30	30	83	20	20	84	
BA4104								34	34	82	24	24	83	
BA4105								30	30	85	20	20	86	
BA4106								30	30	84	20	20	85	
BA4111												60	60	100
BA4112												60	60	100
812221631003	AKASH A			BA4032									60	60
		BA4101						30	30	91	20	20	92	
		BA4102						34	34	90	24	24	91	
		BA4103						30	30	93	20	20	96	
		BA4104						30	30	92	20	20	93	
		BA4105						34	34	94	24	24	95	
		BA4106						30	30	95	20	20	96	
		BA4111						30	30	90	20	20	91	
		BA4112										60	60	100
		BA4112										60	60	100
812221631004	ALAGU SAMY P	BA4032									60	60	100	
		BA4101						29	30	85	19	20	86	
		BA4102						33	34	80	23	24	81	
		BA4103						29	30	85	19	20	86	
		BA4104						28	30	81	18	20	82	
		BA4105						33	34	82	23	24	83	
		BA4106						29	30	83	19	20	84	
		BA4111						28	30	84	18	20	85	
		BA4112										58	60	100
		BA4112										57	60	100
812221631005	ANANTH S	BA4032						28	30	89	18	20	90	
		BA4101						33	34	85	23	24	86	
		BA4102						29	30	88	19	20	89	
		BA4103						27	30	87	17	20	88	
		BA4104						32	34	86	22	24	87	
		BA4105						29	30	86	19	20	87	
		BA4106						29	30	87	19	20	88	
		BA4111										59	60	100
		BA4112										58	60	100
		BA4112										58	60	100
812221631006	ANBU PARAMESHWARI B	BA4032						30	30	100	20	20	100	
		BA4101						34	34	100	24	24	100	
		BA4102						30	30	100	20	20	100	
		BA4103						30	30	100	20	20	100	
		BA4104						34	34	100	24	24	100	
		BA4105						30	30	100	20	20	100	
		BA4106						30	30	100	20	20	100	
		BA4111						30	30	100	20	20	100	





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Inst Code & Name	BA4112	BA4032	BA4101	BA4102	BA4103	BA4104	BA4105	BA4106	BA4111	BA4112	Score 1	Score 2	Score 3	Score 4	Score 5	Score 6	
812221631007 APARNA M	BA4112									58	60	100					
	BA4032	30	30	100	20	20	100										
	BA4101	34	34	100	24	24	100										
	BA4102	30	30	100	20	20	100										
	BA4103	30	30	100	20	20	100										
	BA4104	34	34	100	24	24	100										
	BA4105	30	30	100	20	20	100										
	BA4106	30	30	100	20	20	100										
	BA4111										60	60	100				
	BA4112										60	60	100				
	812221631008 ARAVINDHASAMY P	BA4032	30	30	100	20	20	100									
		BA4101	34	34	100	24	24	100									
BA4102		30	30	100	20	20	100										
BA4103		30	30	100	20	20	100										
BA4104		34	34	100	24	24	100										
BA4105		30	30	100	20	20	100										
BA4106		30	30	100	20	20	100										
BA4111											60	60	100				
BA4112											60	60	100				
812221631009 ARJUN A		BA4032	30	30	88	20	20	89									
		BA4101	34	34	86	24	24	87									
		BA4102	30	30	87	20	20	88									
	BA4103	30	30	88	20	20	89										
	BA4104	34	34	89	24	24	90										
	BA4105	30	30	86	20	20	87										
	BA4106	30	30	85	20	20	86										
	BA4111										60	60	100				
	BA4112										60	60	100				
	812221631010 AROCKIA PRIYANKA R	BA4032	30	30	100	20	20	100									
		BA4101	34	34	100	24	24	100									
		BA4102	30	30	100	20	20	100									
BA4103		30	30	100	20	20	100										
BA4104		34	34	100	24	24	100										
BA4105		30	30	100	20	20	100										
BA4106		30	30	100	20	20	100										
BA4111											60	60	100				
BA4112											60	60	100				
812221631011 ATCHAYA R		BA4032	30	30	85	20	20	86									
		BA4101	34	34	81	24	24	82									
		BA4102	30	30	84	20	20	85									
	BA4103	30	30	85	20	20	86										
	BA4104	34	34	82	24	24	83										
	BA4105	30	30	83	20	20	84										
	BA4106	30	30	84	20	20	85										
	BA4111										60	60	100				
	BA4112										60	60	100				
	812221631012 ATHISTALAKSHMI M	BA4032	29	30	83	19	20	84									
		BA4101	32	34	80	23	24	82									
		BA4102	29	30	84	19	20	86									
BA4103		29	30	83	19	20	84										
BA4104		32	34	84	23	24	85										
BA4105		29	30	82	19	20	84										
BA4106		29	30	82	19	20	84										
BA4111											58	60	100				
BA4112											58	60	100				
812221631013 BARATH N		BA4032	29	30	88	20	20	91									
		BA4101	33	34	86	24	24	90									
		BA4102	29	30	85	20	20	90									





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	BA4103	29	30	87	20	20	90
	BA4104	33	34	88	23	24	90
	BA4105	29	30	86	20	20	90
	BA4106	29	30	89	20	20	91
	BA4111				59	60	100
	BA4112				59	60	100
812221631014	BA4032	30	30	93	20	20	94
	BA4101	34	34	90	24	24	91
	BA4102	30	30	92	20	20	93
	BA4103	30	30	91	20	20	92
	BA4104	34	34	93	24	24	94
	BA4105	30	30	95	20	20	96
	BA4106	30	30	91	20	20	92
	BA4111				60	60	100
	BA4112				60	60	100
312221631015	BA4032	30	30	89	20	20	90
	BA4101	34	34	84	24	24	85
	BA4102	30	30	86	20	20	87
	BA4103	30	30	85	20	20	86
	BA4104	34	34	87	24	24	88
	BA4105	30	30	88	20	20	89
	BA4106	30	30	86	20	20	87
	BA4111				60	60	100
	BA4112				60	60	100
812221631016	BA4032	28	30	90	18	20	91
	BA4101	32	34	85	22	24	86
	BA4102	29	30	88	19	20	89
	BA4103	27	30	87	17	20	88
	BA4104	33	34	86	23	24	87
	BA4105	29	30	88	19	20	89
	BA4106	29	30	89	19	20	90
	BA4111				57	60	100
	BA4112				58	60	100
812221631017	BA4032	30	30	82	20	20	82
	BA4101	34	34	80	24	24	81
	BA4102	30	30	81	20	20	82
	BA4103	30	30	83	20	20	84
	BA4104	34	34	84	24	24	85
	BA4105	30	30	83	20	20	84
	BA4106	30	30	85	20	20	86
	BA4111				60	60	100
	BA4112				60	60	100
812221631018	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100
	BA4102	30	30	100	20	20	100
	BA4103	30	30	100	20	20	100
	BA4104	34	34	100	24	24	100
	BA4105	30	30	100	20	20	100
	BA4106	30	30	100	20	20	100
	BA4111				60	60	100
	BA4112				60	60	100
812221631019	BA4032	27	30	82	17	20	83
	BA4101	33	34	81	23	24	82
	BA4102	29	30	83	19	20	84
	BA4103	28	30	85	18	20	86
	BA4104	32	34	82	22	24	83
	BA4105	27	30	83	17	20	84
	BA4106	28	30	84	18	20	85





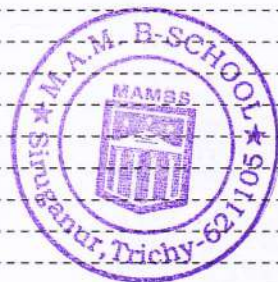
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	BA4102	30	30	82	20	20	82	
	BA4103	30	30	85	20	20	86	
	BA4104	34	34	83	24	24	84	
	BA4105	30	30	84	20	20	85	
	BA4106	30	30	85	20	20	86	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631027	GURUPRASANNA R	BA4032	30	30	86	20	20	87
	BA4101	34	34	87	24	24	88	
	BA4102	30	30	88	20	20	89	
	BA4103	30	30	87	20	20	88	
	BA4104	34	34	86	24	24	87	
	BA4105	30	30	89	20	20	90	
	BA4106	30	30	87	20	20	88	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631028	HARIHARAN I	BA4032	27	30	89	18	20	89
	BA4101	33	34	88	23	24	89	
	BA4102	29	30	87	19	20	88	
	BA4103	28	30	86	18	20	87	
	BA4104	33	34	88	23	24	89	
	BA4105	28	30	89	18	20	90	
	BA4106	29	30	86	19	20	87	
	BA4111				57	60	100	
	BA4112				58	60	100	
812221631029	HASEENA BEGAM B	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631030	HEMALATHA P	BA4032	30	30	84	20	20	85
	BA4101	34	34	85	24	24	86	
	BA4102	30	30	84	20	20	85	
	BA4103	30	30	82	20	20	83	
	BA4104	34	34	84	24	24	85	
	BA4105	30	30	82	20	20	83	
	BA4106	30	30	83	20	20	84	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631031	HEMAMALINI A	BA4032	30	30	90	20	20	91
	BA4101	33	34	80	24	24	87	
	BA4102	30	30	88	20	20	89	
	BA4103	30	30	86	20	20	87	
	BA4104	34	34	87	24	24	88	
	BA4105	30	30	88	20	20	89	
	BA4106	30	30	89	20	20	90	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631032	HEMAMALINI S	BA4032	28	30	84	18	20	85
	BA4101	33	34	80	23	24	81	
	BA4102	29	30	82	19	20	83	
	BA4103	28	30	83	18	20	84	
	BA4104	27	34	84	22	24	85	
	BA4105	26	30	81	20	20	82	





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	BA4106	29	30	83	19	20	84	
	BA4111				57	60	100	
	BA4112				59	60	100	
812221631033	HEMAVATHY C	BA4032	30	30	100	20	20	98
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				59	60	100	
	BA4112				59	60	100	
812221631034	IJAZAHAMED S	BA4032	29	30	87	19	20	88
	BA4101	33	34	90	23	24	91	
	BA4102	28	30	89	18	20	90	
	BA4103	27	30	90	17	20	91	
	BA4104	33	34	89	22	24	90	
	BA4105	28	30	87	18	20	88	
	BA4106	28	30	88	18	20	89	
	BA4111				59	60	100	
	BA4112				57	60	100	
812221631035	INFANTENA LOURDES MARY D	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631036	IRFANA BEGUM Z	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631037	ISHWARYA M	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	19	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631038	JANARTHANAN P	BA4032	26	30	82	18	20	83
	BA4101	33	34	81	23	24	82	
	BA4102	29	30	82	19	20	83	
	BA4103	27	30	84	17	20	85	
	BA4104	26	34	82	22	24	83	
	BA4105	28	30	81	18	20	82	
	BA4106	28	30	83	19	20	84	
	BA4111				57	60	100	
	BA4112				58	60	100	
812221631039	JAYAPRABHA N	BA4032	30	30	89	20	20	90





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	BA4101	34	34	85	24	24	86
	BA4102	30	30	87	20	20	88
	BA4103	30	30	89	20	20	19
	BA4104	34	34	87	24	24	88
	BA4105	30	30	86	20	20	87
	BA4106	30	30	88	20	20	89
	BA4111				60	60	100
	BA4112				60	60	100
812221631040 JAYASRI R	BA4032	30	30	84	20	20	85
	BA4101	34	34	81	24	24	83
	BA4102	30	30	82	20	20	83
	BA4103	30	30	84	20	20	85
	BA4104	34	34	85	24	24	86
	BA4105	30	30	82	20	20	83
	BA4106	30	30	83	20	20	85
	BA4111				60	60	100
	BA4112				60	60	100
812221631041 KANNMANI M	BA4032	25	30	90	18	20	91
	BA4101	28	34	85	23	24	86
	BA4102	27	30	87	17	20	88
	BA4103	27	30	89	17	20	90
	BA4104	27	34	87	23	24	88
	BA4105	26	30	88	18	20	89
	BA4106	29	30	89	18	20	90
	BA4111				58	60	100
	BA4112				59	60	100
812221631042 KARTHIKA B	BA4032	30	30	90	20	20	91
	BA4101	33	34	90	23	24	91
	BA4102	29	30	88	19	20	89
	BA4103	30	30	87	20	20	88
	BA4104	33	34	88	23	24	89
	BA4105	28	30	89	18	20	90
	BA4106	29	30	87	19	20	88
	BA4111				60	60	100
	BA4112				60	60	100
812221631043 KARTHIKA R	BA4032	30	30	92	20	20	93
	BA4101	34	34	92	21	24	96
	BA4102	30	30	93	20	20	94
	BA4103	30	30	91	20	20	92
	BA4104	34	34	92	24	24	93
	BA4105	30	30	94	20	20	95
	BA4106	30	30	93	20	20	94
	BA4111				60	60	100
	BA4112				60	60	100
812221631044 KARTHIK KUMAR S	BA4032	30	30	93	20	20	94
	BA4101	34	34	91	24	24	92
	BA4102	30	30	92	20	20	93
	BA4103	30	30	93	20	20	94
	BA4104	34	34	94	24	24	95
	BA4105	30	30	92	20	20	93
	BA4106	30	30	94	20	20	95
	BA4111				60	60	100
	BA4112				60	60	100
812221631045 KAVERI R	BA4032	29	30	95	19	20	96
	BA4101	31	34	95	23	24	96
	BA4102	27	30	96	17	20	97
	BA4103	26	30	97	17	20	98
	BA4104	31	34	98	21	24	99





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	BA4105	26	30	96	18	20	97	
	BA4106	28	30	97	18	20	98	
	BA4111				59	60	100	
	BA4112				57	60	100	
812221631046	KAYALVIZHI M	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	21	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631047	KAYALVIZHI S	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				59	60	100	
	BA4112				59	60	100	
812221631048	KEERTHIKA P	BA4032	30	30	92	20	20	93
	BA4101	34	34	92	24	24	93	
	BA4102	30	30	91	20	20	92	
	BA4103	30	30	94	20	20	95	
	BA4104	34	34	93	24	24	94	
	BA4105	30	30	94	20	20	95	
	BA4106	30	30	93	20	20	94	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631049	KERRTHIRAJAN S	BA4032	29	30	85	19	20	86
	BA4101	33	34	81	23	24	82	
	BA4102	29	30	82	19	20	83	
	BA4103	28	30	84	18	20	85	
	BA4104	32	34	83	22	24	84	
	BA4105	29	30	82	19	20	83	
	BA4106	28	30	81	18	20	82	
	BA4111				58	60	100	
	BA4112				59	60	100	
812221631050	KESAVARTHINI K	BA4032	30	30	83	20	20	84
	BA4101	34	34	81	24	24	82	
	BA4102	30	30	83	20	20	84	
	BA4103	30	30	82	20	20	83	
	BA4104	34	34	83	24	24	84	
	BA4105	30	30	84	20	20	85	
	BA4106	30	30	85	20	20	86	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631051	KEVIN CLASTUN J	BA4032	29	30	89	18	20	90
	BA4101	33	34	95	23	24	86	
	BA4102	29	30	88	19	20	90	
	BA4103	28	30	91	20	20	92	
	BA4104	32	34	89	23	24	89	
	BA4105	28	30	89	19	20	90	
	BA4106	28	30	88	19	20	90	
	BA4111				55	60	100	
	BA4112				55	60	100	





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812221631052 KIRUBAVATHI N	BA4032	30	30	93	20	20	95	
	BA4101	34	34	92	24	24	93	
	BA4102	30	30	94	20	20	95	
	BA4103	30	30	93	20	20	95	
	BA4104	34	34	92	24	24	94	
	BA4105	30	30	91	20	20	92	
	BA4106	30	30	92	20	20	94	
	BA4111				60	60	100	
	BA4112				60	60	100	
	812221631053 KOWSALYA G	BA4032	30	30	100	20	20	100
		BA4101	34	34	100	24	24	100
		BA4102	30	30	100	20	20	100
BA4103		30	30	100	20	20	100	
BA4104		34	34	100	24	24	100	
BA4105		30	30	100	20	20	100	
BA4106		30	30	100	20	20	100	
BA4111					60	60	100	
BA4112					60	60	100	
812221631054 MADHUMATHI R		BA4032	30	30	100	20	20	100
		BA4101	34	34	100	24	24	100
		BA4102	30	30	100	20	20	100
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
	812221631055 MADHUMITHA P	BA4032	28	30	89	18	20	92
		BA4101	32	34	85	22	24	86
		BA4102	28	30	86	17	20	88
BA4103		28	30	85	17	20	87	
BA4104		32	34	87	22	24	89	
BA4105		28	30	88	17	20	89	
BA4106		28	30	86	18	20	88	
BA4111					53	60	100	
BA4112					53	60	100	
812221631056 MANICKAVASUKI S		BA4032	29	30	85	19	20	86
		BA4101	32	34	84	23	24	85
		BA4102	29	30	83	19	20	86
	BA4103	29	30	84	19	20	85	
	BA4104	32	34	82	23	24	85	
	BA4105	29	30	82	19	20	83	
	BA4106	29	30	82	19	20	85	
	BA4111				57	60	100	
	BA4112				57	60	100	
	812221631057 MANIKANDAN K	BA4032	29	30	94	20	20	96
		BA4101	33	34	95	24	24	96
		BA4102	29	30	93	20	20	95
BA4103		29	30	94	20	20	95	
BA4104		33	34	91	24	24	94	
BA4105		29	30	82	20	20	94	
BA4106		29	30	92	20	20	94	
BA4111					59	60	100	
BA4112					59	60	100	
812221631058 MANJUBASHINI M		BA4032	30	30	100	20	20	100
		BA4101	34	34	100	24	24	100
		BA4102	30	30	100	20	20	100
	BA4103	30	30	100	20	20	100	
	BA4104	30	30	100	20	20	100	





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	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				30	60	100	
	BA4112				60	60	100	
812221631059	MAREESWARAN R	BA4032	30	30	90	20	20	91
	BA4101	34	34	85	24	24	86	
	BA4102	30	30	86	20	20	87	
	BA4103	30	30	88	20	20	89	
	BA4104	34	34	87	24	24	88	
	BA4105	30	30	89	20	20	90	
	BA4106	30	30	87	20	20	88	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631060	MATHAVAN R	BA4032	30	30	88	19	20	90
	BA4101	34	34	88	23	24	89	
	BA4102	30	30	86	19	20	89	
	BA4103	30	30	87	19	20	88	
	BA4104	34	34	88	23	24	89	
	BA4105	30	30	86	19	20	88	
	BA4106	30	30	89	19	20	92	
	BA4111				58	60	100	
	BA4112				58	60	100	
812221631061	MEENAKSHI K	BA4032	30	30	100	20	20	100
	BA4101	34	34	100	24	24	100	
	BA4102	30	30	100	20	20	100	
	BA4103	30	30	100	20	20	100	
	BA4104	34	34	100	24	24	100	
	BA4105	30	30	100	20	20	100	
	BA4106	30	30	100	20	20	100	
	BA4111				60	60	100	
	BA4112				60	60	100	
812221631062	MOHAMED AJLAN K	BA4032	26	30	89	18	20	90
	BA4101	31	34	86	21	24	87	
	BA4102	27	30	87	17	20	88	
	BA4103	28	30	86	18	20	87	
	BA4104	32	34	89	22	24	90	
	BA4105	28	30	88	18	20	89	
	BA4106	27	30	86	18	20	85	
	BA4111				58	60	100	
	BA4112				59	60	100	
812221631063	MOHAMED IMRAAN A	BA4032	27	30	84	17	20	85
	BA4101	32	34	81	22	24	82	
	BA4102	29	30	83	19	20	84	
	BA4103	28	30	84	18	20	85	
	BA4104	33	34	83	23	24	84	
	BA4105	29	30	82	19	20	83	
	BA4106	26	30	81	18	20	82	
	BA4111				59	60	100	
	BA4112				58	60	100	
812221631064	MOHAMED MILLATH H	BA4032	29	30	82	18	20	85
	BA4101	33	34	82	22	24	85	
	BA4102	29	30	83	17	20	87	
	BA4103	29	30	84	17	20	85	
	BA4104	33	34	83	22	24	86	
	BA4105	29	30	84	18	20	86	
	BA4106	29	30	82	17	20	86	
	BA4111				52	60	100	



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Inst Code & Name	Subject Code	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Total	
812221631065 MOHAMED SAMEER M	BA4112											52	
	BA4032											60	
	BA4101	30	30	84	18	20	86						
	BA4102	34	34	83	22	24	84						
	BA4103	30	30	84	18	20	86						
	BA4104	30	30	82	18	20	85						
	BA4105	34	34	82	22	24	85						
	BA4106	30	30	84	18	20	85						
	BA4111	30	30	85	18	20	86						
	BA4112							58	60	100			
812221631066 MONISHA K	BA4032	30	30	100	19	20	100						
	BA4101	34	34	100	23	24	100						
	BA4102	30	30	100	19	20	100						
	BA4103	30	30	100	19	20	100						
	BA4104	34	34	100	22	24	100						
	BA4105	30	30	100	19	20	100						
	BA4106	30	30	100	19	20	100						
	BA4111							59	60	100			
	BA4112							59	60	100			
	812221631067 MONISHA R K	BA4032	29	30	82	20	20	86					
BA4101		33	34	83	24	24	85						
BA4102		29	30	84	20	20	86						
BA4103		29	30	82	20	20	85						
BA4104		33	34	82	24	24	85						
BA4105		29	30	84	20	20	86						
BA4106		29	30	82	20	20	85						
BA4111								59	60	100			
BA4112								59	60	100			
812221631068 MUTHUPANDI S		BA4032	30	30	88	20	20	89					
	BA4101	34	34	87	24	24	88						
	BA4102	30	30	88	20	20	89						
	BA4103	30	30	89	20	20	19						
	BA4104	34	34	92	24	24	91						
	BA4105	30	30	86	20	20	87						
	BA4106	30	30	87	20	20	88						
	BA4111							60	60	100			
	BA4112							60	60	100			
	812221631069 NANDHAKUMAR V	BA4032	29	30	92	18	20	94					
BA4101		33	34	92	22	24	94						
BA4102		29	30	91	18	20	93						
BA4103		29	30	92	18	20	95						
BA4104		33	34	93	22	24	95						
BA4105		29	30	94	18	20	96						
BA4106		29	30	91	18	20	94						
BA4111								57	60	100			
BA4112								57	60	100			
812221631070 NANDHINI A		BA4032	28	30	93	18	20	95					
	BA4101	32	34	93	22	24	95						
	BA4102	28	30	94	18	20	95						
	BA4103	28	30	91	18	20	94						
	BA4104	32	34	92	22	24	95						
	BA4105	28	30	91	18	20	93						
	BA4106	28	30	92	18	20	93						
	BA4111							55	60	100			
	BA4112							55	60	100			
	812221631071 NAVEEN M	BA4032	29	30	100	17	20	100					
BA4101		33	34	100	21	24	100						
BA4102		29	30	100	17	20	100						





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	BA4103	29	30	100	17	20	100
	BA4104	33	34	100	21	24	100
	BA4105	29	30	100	17	20	100
	BA4106	29	30	100	17	20	100
	BA4111				55	60	100
	BA4112				55	60	100
812221631072 NEELAVENI M	BA4032	27	30	100	17	20	100
	BA4101	31	34	100	20	24	100
	BA4102	27	30	100	17	20	100
	BA4103	27	30	100	17	20	100
	BA4104	31	34	100	20	24	100
	BA4105	27	30	100	17	20	100
	BA4106	30	30	93	17	20	100
	BA4111				52	60	100
	BA4112				52	60	100
812221631073 NITHYA M	BA4032	30	30	92	19	20	94
	BA4101	34	34	93	23	24	94
	BA4102	30	30	94	19	20	97
	BA4103	30	30	91	19	20	94
	BA4104	34	34	92	23	24	95
	BA4105	30	30	92	19	20	85
	BA4106	28	30	84	19	20	95
	BA4111				59	60	100
	BA4112				59	60	100
812221631074 NIVEGEETHA V	BA4032	28	30	84	18	20	88
	BA4101	31	34	84	22	24	85
	BA4102	28	30	83	18	20	87
	BA4103	28	30	84	18	20	87
	BA4104	31	34	82	22	24	85
	BA4105	28	30	82	18	20	85
	BA4106	30	30	89	18	20	86
	BA4111				55	60	100
	BA4112				55	60	100
812221631075 NIVETHA S	BA4032	30	30	100	19	20	100
	BA4101	33	34	100	23	24	100
	BA4102	29	30	100	19	20	100
	BA4103	29	30	100	19	20	100
	BA4104	33	34	100	23	24	100
	BA4105	29	30	100	19	20	100
	BA4106	29	30	91	19	20	100
	BA4111				58	60	100
	BA4112				58	60	100
812221631076 NIVETHA V	BA4032	30	30	85	17	20	86
	BA4101	34	34	87	21	24	88
	BA4102	30	30	88	17	20	92
	BA4103	30	30	86	17	20	85
	BA4104	34	34	89	21	24	92
	BA4105	30	30	86	17	20	89
	BA4106	29	30	100	17	20	92
	BA4111				56	60	100
	BA4112				56	60	100
812221631077 POORNIMA S	BA4032	29	30	92	19	20	94
	BA4101	33	34	93	23	24	94
	BA4102	29	30	94	19	20	96
	BA4103	29	30	91	19	20	95
	BA4104	33	34	93	23	24	95
	BA4105	29	30	84	19	20	96
	BA4106	29	30	100	19	20	94



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	BA4102	29	30	86	18	20	89	
	BA4103	29	30	88	18	20	88	
	BA4104	33	34	86	22	24	88	
	BA4105	29	30	89	18	20	92	
	BA4106	30	30	100	18	20	91	
	BA4111				57	60	100	
	BA4112				57	60	100	
812221631085	RAMYA S	BA4032	30	30	100	19	20	100
		BA4101	34	34	100	23	24	100
		BA4102	30	30	100	19	20	100
		BA4103	30	30	100	19	20	100
		BA4104	34	34	100	23	24	100
		BA4105	30	30	100	19	20	100
		BA4106	30	30	100	19	20	100
		BA4111				58	60	100
		BA4112				58	60	100
812221631086	RENUKA M	BA4032	30	30	92	19	20	93
		BA4101	34	34	92	23	24	93
		BA4102	30	30	91	19	20	94
		BA4103	30	30	92	19	20	94
		BA4104	34	34	93	23	24	96
		BA4105	30	30	94	19	20	96
		BA4106	30	30	91	19	20	94
		BA4111				59	60	100
		BA4112				59	60	100
812221631087	REVATHI R	BA4032	29	30	86	18	20	99
		BA4101	33	34	84	22	24	85
		BA4102	29	30	83	18	20	86
		BA4103	29	30	84	18	20	87
		BA4104	33	34	82	22	24	84
		BA4105	29	30	82	18	20	85
		BA4106	29	30	85	18	20	86
		BA4111				56	60	100
		BA4112				56	60	100
812221631088	SAKTHIPRIYA N	BA4032	30	30	89	20	20	90
		BA4101	34	34	88	24	24	89
		BA4102	30	30	89	20	20	90
		BA4103	30	30	88	20	20	89
		BA4104	34	34	87	24	24	88
		BA4105	30	30	86	20	20	97
		BA4106	30	30	88	20	20	89
		BA4111				60	60	100
		BA4112				60	60	100
812221631089	SALMAN AKTHAR A	BA4032	29	30	87	19	20	88
		BA4101	31	34	86	21	24	87
		BA4102	26	30	87	17	20	88
		BA4103	27	30	88	17	20	89
		BA4104	31	34	89	21	24	90
		BA4105	26	30	90	17	20	91
		BA4106	27	30	89	17	20	90
		BA4111				58	60	100
		BA4112				57	60	100
812221631090	SANJAI KRISHNAN C	BA4032	29	30	89	19	20	86
		BA4101	31	34	88	23	24	89
		BA4102	29	30	91	19	20	86
		BA4103	28	30	89	18	20	86
		BA4104	32	34	91	23	24	89
		BA4105	28	30	89	18	20	85



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	BA4101	33	34	83	22	24	86	
	BA4102	29	30	84	18	20	86	
	BA4103	29	30	82	18	20	87	
	BA4104	33	34	82	22	24	84	
	BA4105	29	30	84	18	20	85	
	BA4106	29	30	82	18	20	86	
	BA4111				57	60	100	
	BA4112				57	60	100	
812221631098	SIVA RANJANI R	BA4032	30	30	93	19	20	95
	BA4101	34	34	92	23	24	94	
	BA4102	30	30	100	19	20	94	
	BA4103	30	30	92	19	20	95	
	BA4104	34	34	93	23	24	95	
	BA4105	30	30	91	19	20	94	
	BA4106	30	30	92	19	20	95	
	BA4111				58	60	100	
	BA4112				58	60	100	
812221631099	SNEHA R	BA4032	29	30	100	18	20	100
	BA4101	33	34	100	22	24	100	
	BA4102	29	30	100	18	20	100	
	BA4103	29	30	100	18	20	100	
	BA4104	33	34	100	22	24	100	
	BA4105	29	30	100	18	20	100	
	BA4106	29	30	100	18	20	100	
	BA4111				57	60	100	
	BA4112				57	60	100	
812221631100	SOWMIYA R	BA4032	29	30	92	17	20	95
	BA4101	33	34	94	22	24	94	
	BA4102	29	30	91	17	20	95	
	BA4103	29	30	92	19	20	95	
	BA4104	33	34	93	21	24	85	
	BA4105	29	30	94	17	20	95	
	BA4106	29	30	91	17	20	95	
	BA4111				52	60	100	
	BA4112				52	60	100	
812221631101	SRI THARSHINI K	BA4032	29	30	83	19	20	84
	BA4101	31	34	81	21	24	85	
	BA4102	29	30	82	19	20	83	
	BA4103	29	30	82	19	20	85	
	BA4104	33	34	83	23	24	84	
	BA4105	29	30	82	19	20	83	
	BA4106	28	30	82	18	20	82	
	BA4111				58	60	100	
	BA4112				59	60	100	
812221631102	SUBASHINI K	BA4032	29	30	82	17	20	86
	BA4101	33	34	83	20	24	85	
	BA4102	29	30	84	17	20	85	
	BA4103	29	30	82	17	20	88	
	BA4104	33	34	82	20	24	84	
	BA4105	29	30	82	17	20	83	
	BA4106	29	30	82	17	20	84	
	BA4111				55	60	100	
	BA4112				55	60	100	
812221631103	SUBRAMANIYAN A	BA4032	30	30	82	18	20	84
	BA4101	34	34	83	22	24	85	
	BA4102	30	30	84	18	20	85	
	BA4103	30	30	82	18	20	83	
	BA4104	34	34	83	22	24	85	





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Inst Code & Name	BA4105	BA4106	BA4111	BA4112	BA4032	BA4101	BA4102	BA4103	BA4104	BA4105	BA4106	BA4111	BA4112
812221631104 SUJITHRA S	30	30	84	18	20	85							
	30	30	82	18	20	84							
				57	60	100							
				57	60	100							
	29	30	82	17	20	85							
	33	34	83	20	24	84							
	29	30	84	17	20	85							
	29	30	82	17	20	85							
	33	34	83	22	24	85							
	29	30	84	17	20	86							
	29	30	82	17	20	85							
				53	60	100							
812221631105 SUPRIYA R				53	60	100							
	29	30	100	20	20	100							
	33	34	100	24	24	100							
	29	30	100	20	20	100							
	29	30	100	20	20	100							
	33	34	100	24	24	100							
	29	30	100	20	20	100							
	29	30	100	20	20	100							
				59	60	100							
812221631106 SURIYAPRAKASH N				59	60	100							
	30	30	82	20	20	86							
	34	34	83	24	24	85							
	30	30	84	20	20	89							
	30	30	82	20	20	86							
	34	34	82	24	24	84							
	30	30	84	20	20	86							
	30	30	82	20	20	86							
				60	60	100							
812221631107 SURYA R				60	60	100							
	30	30	82	20	20	85							
	34	34	83	24	24	86							
	30	30	84	20	20	85							
	30	30	82	20	20	85							
	34	34	83	24	24	85							
	30	30	84	20	20	86							
	30	30	82	20	20	85							
				60	60	100							
812221631108 SWARNAMALYA S				60	60	100							
	30	30	88	20	20	90							
	34	34	85	24	24	86							
	30	30	88	20	20	89							
	30	30	87	20	20	88							
	34	34	88	24	24	89							
	30	30	86	20	20	88							
	30	30	89	20	20	92							
				59	60	100							
				60	60	100							
812221631109 SWETHA C				60	60	100							
	30	30	100	19	20	100							
	34	34	100	23	24	100							
	30	30	100	19	20	100							
	30	30	100	19	20	100							
	34	34	100	23	24	100							
	30	30	100	19	20	100							
	30	30	100	19	20	100							
				59	60	100							
				59	60	100							





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812221631110	THEJHASWINI P	BA4032	30	30	92	19	20	95		
		BA4101	34	34	92	23	24	95		
		BA4102	30	30	92	19	20	95		
		BA4103	30	30	91	19	20	92		
		BA4104	34	34	93	23	24	95		
		BA4105	30	30	94	19	20	96		
		BA4106	30	30	91	19	20	95		
		BA4111				60	60	100		
		BA4112				59	60	100		
		812221631111	THIVIN KUMAR R	BA4032	30	30	100	20	20	100
		BA4101	34	34	100	24	24	100		
		BA4102	30	30	100	20	20	100		
BA4103	30	30	100	20	20	100				
BA4104	34	34	100	24	24	100				
BA4105	30	30	100	20	20	100				
BA4106	30	30	100	20	20	100				
BA4111				59	60	100				
BA4112				60	60	100				
812221631112	VAIDHEGI V	BA4032	29	30	100	20	20	100		
BA4101	33	34	100	24	24	100				
BA4102	29	30	100	20	20	100				
BA4103	29	30	100	20	20	100				
BA4104	33	34	100	24	24	100				
BA4105	29	30	100	20	20	100				
BA4106	29	30	100	20	20	100				
BA4111				51	60	100				
BA4112				59	60	100				
812221631113	VARATHARAJAN C	BA4032	29	30	87	17	20	89		
BA4101	33	34	87	22	24	89				
BA4102	29	30	88	17	20	89				
BA4103	29	30	86	17	20	87				
BA4104	33	34	89	22	24	90				
BA4105	29	30	88	17	20	90				
BA4106	29	30	86	17	20	89				
BA4111				57	60	100				
BA4112				52	60	100				
812221631114	VASUDEVAN T	BA4032	29	30	82	18	20	85		
BA4101	33	34	83	22	24	87				
BA4102	29	30	84	18	20	86				
BA4103	29	30	82	18	20	85				
BA4104	33	34	82	22	24	84				
BA4105	29	30	82	18	20	85				
BA4106	29	30	82	18	20	89				
BA4111				57	60	100				
BA4112				57	60	100				
812221631115	VEDHAVALLI V	BA4032	28	30	83	18	20	84		
BA4101	33	34	82	23	24	83				
BA4102	28	30	83	18	20	84				
BA4103	27	30	84	17	20	85				
BA4104	32	34	81	22	24	82				
BA4105	28	30	81	18	20	82				
BA4106	27	30	82	17	20	83				
BA4111				58	60	100				
BA4112				56	60	100				
812221631116	VIGNESH G	BA4032	30	30	85	19	20	86		
BA4101	34	34	83	23	24	85				
BA4102	30	30	84	19	20	85				
BA4103	30	30	82	19	20	84				





ANNA UNIVERSITY :: CHENNAI - 600 025
OFFICE OF THE CONTROLLER OF EXAMINATIONS

Assessment Details Entered

NOV. / DEC. EXAMINATION, 2021 - EXAMINATIONS

Inst Code & Name : 8122 - M.A.M.B. SCHOOL

	BA4104	34	34	82	23	24	84
	BA4105	30	30	82	19	20	85
	BA4106	30	30	82	19	20	88
	BA4111				58	60	100
	BA4112				58	60	100
812221631117 VIGNESH S	BA4032	30	30	85	19	20	88
	BA4101	34	34	83	23	24	85
	BA4102	30	30	84	19	20	85
	BA4103	30	30	82	19	20	84
	BA4104	34	34	82	23	24	86
	BA4105	30	30	82	19	20	86
	BA4106	30	30	82	19	20	85
	BA4111				59	60	100
	BA4112				58	60	100
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	BA4101	34	34	85	23	24	87
	BA4102	30	30	88	19	20	90
	BA4103	30	30	86	19	20	88
	BA4104	34	34	84	23	24	85
	BA4105	30	30	87	19	20	89
	BA4106	30	30	88	19	20	85
	BA4111				57	60	100
	BA4112				59	60	100
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	BA4101	34	34	85	23	24	87
	BA4102	30	30	88	19	20	90
	BA4103	30	30	86	19	20	88
	BA4104	34	34	84	22	24	85
	BA4105	30	30	87	18	20	85
	BA4106	30	30	88	19	20	85
	BA4111				59	60	100
	BA4112				57	60	100
812221631120 VINOTHINI V	BA4032	29	30	83	19	20	91
	BA4101	34	34	87	23	24	88
	BA4102	30	30	88	19	20	89
	BA4103	30	30	86	19	20	88
	BA4104	34	34	87	23	24	88
	BA4105	30	30	88	19	20	90
	BA4106	30	30	86	19	20	87
	BA4111				60	60	100
	BA4112				59	60	100

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105





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Siruganur, Trichy -621105

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M.A.M. B-SCHOOL

Academic Year - 2021-22

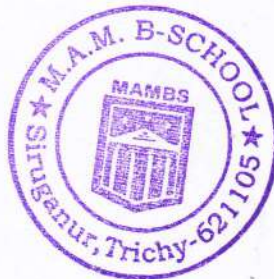
Semester - II


Schedule for Continuous Internal Assessment -I

Assignment Submission Schedule

Sl.No.	Date	Subject Name with Code
1	25.05.2022	BA4203/Human Resource management
2	26.05.2022	BA4202/Financial Management
3	27.05.2022	BA4204/Operations management
4	28.05.2022	BA4206/Business Analytics
5	30.05.2022	BA4207/Marketing management
6	31.05.2022	BA4201/Quantitative Techniques for Decision making
7	01.06.2022	BA4205/Business research Methods


Exam Cell Coordinator




Director/MAMBS


DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105



M.A.M. B-SCHOOL

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M.A.M. B-SCHOOL

Academic Year - 2021-22 (EVEN)

Semester -II

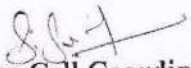
Schedule for Continuous Internal Assessment –II

Date: 31.05.2022

Sl. No.	Date	Time	A - Section	B - Section
			Subject Code / Name	Subject Code / Name
1	09.06.2022	01.20 pm – 04.20 pm	BA4202/Financial Management	BA4202/Financial Management
2	10.06.2022	01.20 pm – 04.20 pm	BA4203/Human Resource management	BA4203/Human Resource management
3	13.06.2022	01.20 pm – 04.20 pm	BA4204/Operations Management	BA4204/Operations Management
4	14.05.2022	01.20 pm – 04.20 pm	BA4205/ Business Research Methods	BA4205/ Business Research Methods
5	15.06.2022	01.20 pm – 04.20 pm	BA4201/Quantitative Techniques for Decision making	BA4206/Business Analytics
6	16.06.2022	01.20 pm – 04.20 pm	BA4207/Marketing Management	BA4207/Marketing Management
7	17.06.2022	01.20 pm – 04.20 pm	BA4206/Business Analytics	BA4201/Quantitative Techniques for Decision making

Note:

- Coaching classes will be conducted on respective subject Forenoon Session.


Exam Cell Coordinator




Director/MAMBS
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M.A.M. B-SCHOOL
Siruganur, Trichy-621105



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Siruganur, Trichy -621105

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M.A.M. B-SCHOOL

Academic Year - 2021-22 (EVEN)

Semester -II

MODEL EXAMINATION

Date: 17.06.2022

Sl. No.	Date	Time	A - Section	B - Section
			Subject Code / Name	Subject Code / Name
1	22.06.2022	01.20 pm – 04.20 pm	BA4204/Operations Management	BA4204/Operations Management
2	25.06.2022	01.20 pm – 04.20 pm	BA4206/Business Analytics	BA4201/Quantitative Techniques for Decision making
3	29.06.2022	01.20 pm – 04.20 pm	BA4201/Quantitative Techniques for Decision making	BA4206/Business Analytics
4	02.07.2022	01.20 pm – 04.20 pm	BA4205/Business research Methods	BA4205/Business research Methods
5	08.07.2022	01.20 pm – 04.20 pm	BA4202/Financial Management	BA4202/Financial Management
6	12.07.2022	01.20 pm – 04.20 pm	BA4207/Marketing management	BA4207/Marketing management
7	15.07.2022	01.20 pm – 04.20 pm	BA4203/Human Resource management	BA4203/Human Resource management

[Signature]
Exam Cell Coordinator



[Signature]
Director/MAMBS

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105

Date: 10.08.2021

CIRCULAR

Batch (2020-2022) Semester-II

Model Exam is scheduled to be conducted from 13.08.2021 to 20.08.2021. Members of the faculty are requested to create Google classroom for the examination. Adhere to the format of ANNA UNIVERSITY (Top of the page: Register number, student name and subject code, Bottom of the page: Date, page number and signature)

Question Paper Pattern

Maximum Marks: 100

Part A: 10x2 Marks = 20 Marks

Part B: 5 x13 Marks = 65 Marks

Part C: 1x15 Marks =15 Marks

Note: (All Questions are compulsory)

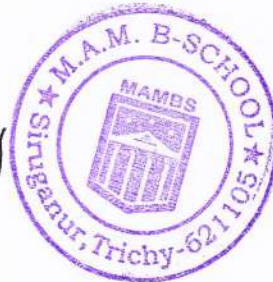
SL.No.	Date	Time	Subject Code	Subject Name
1	13.08.2021	9.30 am to 12.30 am	BA5204	Human Resource Management
2	14.08.2021	9.30 am to 12.30 am	BA5203	Financial Management
3	16.08.2021	9.30 am to 12.30 am	BA5206	Operation Management
4	17.08.2021	9.30 am to 12.30 am	BA5202	Business Research Methods
5	18.08.2021	9.30 am to 12.30 am	BA5205	Information Management
6	19.08.2021	9.30 am to 12.30 am	BA5207	Marketing Management
7	20.08.2021	9.30 am to 12.30 am	BA5201	Applied Operation Research

Note:

1. Students must upload the Pdf in GOOGLE Class room within 1.30 pm.

2. Pages limited to 30.


EXAM CELL CONVENER




DIRECTOR/MAMBS

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105



ANNA UNIVERSITY, Chennai - 25
TIME TABLE FOR M..B.A. DEGREE EXAMINATIONS APRIL/MAY-2022

Page : 1 of 3

Regulations : 2017

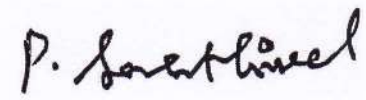
Branch:M.B.A

I Semester		
Sessions : 2.00 P.M. to 5.00 P.M.		
Exam Date	Day	Sub.Code/Name
18/07/2022	Monday	BA5101:Economic Analysis for Business
19/07/2022	Tuesday	BA5102:Principles of Management
20/07/2022	Wednesday	BA5105:Organizational Behaviour
21/07/2022	Thursday	BA5106:Statistics for Management
22/07/2022	Friday	BA5103:Accounting for Management
23/07/2022	Saturday	BA5104:Legal Aspects of Business
25/07/2022	Monday	BA5107:Total Quality Management
II Semester		
Sessions : 10.00 A.M. to 01.00 P.M.		
Exam Date	Day	Sub.Code/Name
26/07/2022	Tuesday	BA5203:Financial Management
27/07/2022	Wednesday	BA5202:Business Research Methods
28/07/2022	Thursday	BA5207:Marketing Management
30/07/2022	Saturday	BA5201:Applied Operations Research
II Semester		
Sessions : 2.00 P.M. to 5.00 P.M.		
Exam Date	Day	Sub.Code/Name
04/07/2022	Monday	BA5206:Operations Management
26/07/2022	Tuesday	BA5205:Information Management
27/07/2022	Wednesday	BA5204:Human Resource Management




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Siruganur, Trichy-621105




CONTROLLER OF EXAMINATIONS




ANNA UNIVERSITY, Chennai - 25
TIME TABLE FOR M..B.A. DEGREE EXAMINATIONS APRIL/MAY-2022
Regulations : 2017

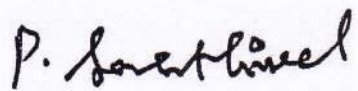
Page : 2 of 3

Branch:M.B.A

III Semester	Sessions : 10.00 A.M. to 01.00 P.M.	
Exam Date	Day	Sub.Code/Name
28/06/2022	Tuesday	BA5028:Project Management
29/06/2022	Wednesday	BA5010:Derivatives Management
29/06/2022	Wednesday	BA5059:Containerization and Allied Business
30/06/2022	Thursday	BA5016:Labour Legislations
30/06/2022	Thursday	BA5051:Supply Chain Concepts and Planning
01/07/2022	Friday	BA5017:Managerial Behaviour and Effectiveness
02/07/2022	Saturday	BA5060:Exim Management
02/07/2022	Saturday	BA5025:Logistics Management
04/07/2022	Monday	BA5019:Strategic Human Resource Management
05/07/2022	Tuesday	BA5052:Sourcing and Supply Management
05/07/2022	Tuesday	BA5015:Industrial Relations and Labour Welfare
06/07/2022	Wednesday	BA5012:Security Analysis and Portfolio Management
07/07/2022	Thursday	BA5009:Corporate Finance
08/07/2022	Friday	BA5006:Services Marketing
09/07/2022	Saturday	BA5018:Organizational Theory, Design and Development
11/07/2022	Monday	BA5055:Warehouse Management
11/07/2022	Monday	BA5029:Services Operations Management
12/07/2022	Tuesday	BA5026:Materials Management
12/07/2022	Tuesday	BA5053:Supply Chain Inventory Management
13/07/2022	Wednesday	BA5023:Software Project Management and Quality
18/07/2022	Monday	BA5061:Fundamentals of Shipping
18/07/2022	Monday	BA5008:Banking Financial Services Management
19/07/2022	Tuesday	BA5011:Merchant Banking and Financial Services
20/07/2022	Wednesday	BA5013:Strategic Investment and Financing Decisions
20/07/2022	Wednesday	BA5062:Port and Terminal Management
21/07/2022	Thursday	BA5020:Advanced Database Management System
22/07/2022	Friday	BA5021:Datamining for Business Intelligence
23/07/2022	Saturday	BA5022:Enterprise Resource Planning
25/07/2022	Monday	BA5031:International Trade Finance
25/07/2022	Monday	BA5058:Air Cargo Management


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CONTROLLER OF EXAMINATIONS



ANNA UNIVERSITY, Chennai - 25
TIME TABLE FOR M..B.A. DEGREE EXAMINATIONS APRIL/MAY-2022
Regulations : 2017

Page : 3 of 3

Branch:M.B.A

III Semester	Sessions : 2.00 P.M. to 5.00 P.M.	
Exam Date	Day	Sub.Code/Name
05/07/2022	Tuesday	BA5003:Customer Relationship Management
06/07/2022	Wednesday	BA5057:Reverse and Contract Logistics
06/07/2022	Wednesday	BA5027:Product Design
07/07/2022	Thursday	BA5014:Entrepreneurship Development
07/07/2022	Thursday	BA5056:Transportation and Distribution Management
08/07/2022	Friday	BA5030:Supply Chain Management
09/07/2022	Saturday	BA5004:Integrated Marketing Communication
11/07/2022	Monday	BA5001:Brand Management
12/07/2022	Tuesday	BA5002:Consumer Behaviour
13/07/2022	Wednesday	BA5005:Retail Marketing
28/07/2022	Thursday	BA5301:International Business Management
29/07/2022	Friday	BA5054:Supply Chain Information System
29/07/2022	Friday	BA5024:E-Business Management
30/07/2022	Saturday	BA5302:Strategic Management



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Siruganur, Trichy-621105



P. Senthilvel
CONTROLLER OF EXAMINATIONS

M.A.M. B- SCHOOL, Siruganur - Trichy - 621105

ANNA UNIVERSITY THEORY EXAMINATIONS - APR/MAY 2022

Date: 29.07.2022 (FN)

DEPARTMENT:		MBA				SH 1	
SUBJECT CODE:		BA4203					
COLUMN - 1		COLUMN - 2		COLUMN - 3		COLUMN - 4	
S.NO	REG.NO	S.NO	REG.NO	S.NO	REG.NO	S.NO	REG.NO
		B1	812221631033				
A1	812221631026	B2	812221631034	C1	812221631040	D1	812221631046
A2	812221631027	B3	812221631035	C2	812221631041	D2	812221631047
A3	812221631028	B4	812221631036	C3	812221631042	D3	812221631048
A4	812221631029	B5	812221631037	C4	812221631043	D4	812221631049
A5	812221631030	B6	812221631038	C5	812221631044	D5	812221631050
A6	812221631031	B7	812221631039	C6	812221631045	D6	812221631051

S.No	Sub.Code	Name of the Subject	Total
1	BA4203	Human Resource Management	25

A. M. S.
29/7/22
SIGNATURE OF INVIGILATOR



A. M. S.
CHIEF SUPERINTENDENT
CHIEF SUPERINTENDENT DIRECTOR
M.A.M. B-SCHOOL
(Anna University)
Siruganur, Trichy-621105

M.A.M. B- SCHOOL , Siruganur - Trichy - 621105
ANNA UNIVERSITY :: CHENNAI - 25

ANNA UNIVERSITY THEORY EXAMINATIONS - APR/MAY 2022
HALL PLAN - 18.07.22 (FN)

HALL NO	STUDENT'S REGISTRATION NUMBER	SUBJECT CODE& NAME	TOTAL
LH2 (GROUND FLOOR)	812221631107- 81222163119, 812220631096	BA4201-QTDM & BA5008-BFSM	14
LH3 (FIRST FLOOR)	812221631079- 812221631106	BA4201-QTDM	25
LH4 (FIRST FLOOR)	812221631053- 812221631078	BA4201-QTDM	25
SH1 (SECOND FLOOR)	812221631001- 812221631025	BA4201-QTDM	25
SH2 (SECOND FLOOR)	812221631026- 812221631052	BA4201-QTDM	25
TOTAL			114



CHIEF SUPERINTENDENT

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105

Register Number:



M.A.M. B-SCHOOL

Siruganur, Trichy -621105

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M.A.M. BUSINESS SCHOOL

MBA DEGREE EXAMINATIONS: OCTOBER 2022

(Regulation 2021)

Continuous Internal Assessment –I (CIA-I)

Semester: I

COURSE CODE / COURSE NAME: BA4104 ACCOUNTING FOR DECISION MAKING

COURSE OUTCOMES

CO1:	Demonstrate and understand the basic concept of accounting and developed applications skills
CO2:	Analysis the financial statement and interpret it for decisions making
CO3:	Analysis the appropriate accounting techniques techniques(financial cost and management accounting) for given problem and solve the situation
CO4:	Compare the various techniques in accounting and state their appropriateness in for applying in various situation
CO5:	Budgeting and variance of accounting and implement in the business environment
CO6:	Analysis the data and develop the statement based on real life situations of the company

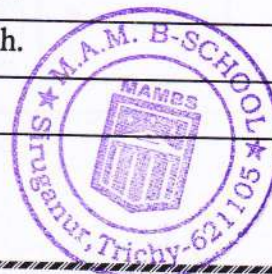
Time: Three Hour

Maximum Marks: 100

Answer all the Questions:-

PART A (10 x 2 = 20 Marks)

1	Define Accounting & Trial Balance	CO1	[K ₁]
2	What are the golden Rules of Accounting?	CO2	[K ₂]
3	Define Accounting cycle.	CO3	[K ₁]
4	Classify any four concepts of Accounting.	CO5	[K ₄]
5	Calculate Debtors Turnover Ratio from the following: Total Sales Rs.2,00,000 Cash Sales Rs.40,000 Opening debtors Rs.35,000 Closing Debtors Rs.45,000	CO4	[K ₁]
6	What is meant by Ledger and list its uses.	CO1	[K ₂]
7	What is the difference between current ratio and liquid ratio?	CO4	[K ₃]
8	What is the meaning of 'Funds from operations'?	CO2	[K ₃]
9	List out various sources and applications of cash.	CO2	[K ₂]
10	What is meant by Journal?	CO2	[K _L]



PART B (5 x 13 = 65 Marks)

11	What is Trading, Profit and Loss Account and Balance sheet? Discuss its importance and limitations, Draw specimen of balance sheet.	CO2	[K ₄]																																							
12	What do you mean by accounting principles? Explain the v various generally accepted accounting principles.	CO1	[K ₂]																																							
13	With the help of the following ratios regarding Kumar & Co draw the balance sheet of the company for the year 2020 Current ratio =2.5 Liquidity ratio =1.5 Net working capital =Rs 3,00,000 Stock turnover ratio (cost of sales/closing stock) = 6 times Gross profit ratio= 20% Debt collection period= 2 months Fixed assets turnover ratio (on cost of sales) = 2 times Fixed assets to shareholders 's net worth =0.80 Reserve and surplus to share capital= 0.50	CO3	[K ₂]																																							
14	Evaluate the specimen of Comparative Statements-Common size statements.	CO5	[K ₃]																																							
15	Analyze from the following trail balance of Ravi, prepare trading, profit and loss account for the year ended Dec 31st 2019 and balance sheet as on that date:	CO4	[K ₄]																																							
	<table border="1"> <thead> <tr> <th>Particulars</th> <th>Debit</th> <th>credit</th> </tr> </thead> <tbody> <tr> <td>Capital</td> <td>-</td> <td>40,000</td> </tr> <tr> <td>Sales</td> <td>-</td> <td>25,000</td> </tr> <tr> <td>Purchases</td> <td>15,000</td> <td>-</td> </tr> <tr> <td>Salaries</td> <td>2,000</td> <td>-</td> </tr> <tr> <td>Rent</td> <td>1500</td> <td>-</td> </tr> <tr> <td>insurance</td> <td>300</td> <td>-</td> </tr> <tr> <td>Drawings</td> <td>5000</td> <td>-</td> </tr> <tr> <td>Machinery</td> <td>28,000</td> <td>-</td> </tr> <tr> <td>Bank balance</td> <td>4500</td> <td>-</td> </tr> <tr> <td>Cash</td> <td>2000</td> <td>-</td> </tr> <tr> <td>Debtors</td> <td>2500</td> <td>-</td> </tr> <tr> <td>Stock1.1.2016)</td> <td>5200</td> <td>-</td> </tr> </tbody> </table>	Particulars	Debit	credit	Capital	-	40,000	Sales	-	25,000	Purchases	15,000	-	Salaries	2,000	-	Rent	1500	-	insurance	300	-	Drawings	5000	-	Machinery	28,000	-	Bank balance	4500	-	Cash	2000	-	Debtors	2500	-	Stock1.1.2016)	5200	-		
Particulars	Debit	credit																																								
Capital	-	40,000																																								
Sales	-	25,000																																								
Purchases	15,000	-																																								
Salaries	2,000	-																																								
Rent	1500	-																																								
insurance	300	-																																								
Drawings	5000	-																																								
Machinery	28,000	-																																								
Bank balance	4500	-																																								
Cash	2000	-																																								
Debtors	2500	-																																								
Stock1.1.2016)	5200	-																																								



Debtors	2500	-
creditors	-	1000
Total	66,000	66,000

Adjustments Required:

- Stock on 31-12-2019 Rs. 4,900
- Salaries Unpaid Rs.300
- Rent paid in advance Rs.200
- Insurance prepaid Rs.90

PART C (1 x 15 = 15 Marks)

1.6a From the following balance sheets of Apple Ltd. On 31st December 2020&2021. you are required to prepare funds flow statement

CO6

[K₅]

Liabilities	2020	2021	Assets	2020	2021
Share capital	1,00,000	1,00,000	Good will	12,000	12,000
General reserve	14,000	18,000	Building	40,000	36,000
Profit and loss a/c	16,000	13,000	Plant	37,000	36,000
Sundry creditors	8,000	5,400	investment	10,000	11,000
Bills payable	1,200	800	stock	30,000	23,400
Provision for taxation	16,000	18,000	Bills receivable	2000	3,200
Provision for doubtful debts	400	600	Debtors	18,000	19,000
			Cash	6,600	15,200
Total	1,55,600	1,55,800		1,55,600	1,55,800

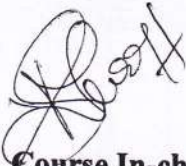
The following additional information has also been given:

1. Depreciation charged on plant was Rs 4,000 and on building Rs 4,000.
2. Provision for taxation of Rs 19,000 was made during 2021.

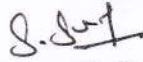


3. Interim dividend of Rs 8000 was paid during 2021.

Course Outcome	CO1	CO2	CO3	CO4	CO5	CO6	Total Marks
Marks Distribution	17	21	15	17	15	15	100
Note: Marks Distribution - Equal weightage (with minor variation)							




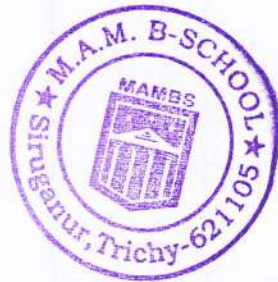
Course In-charge



Exam cell Coordinator



Director



DIRECTOR
M.A.M. B-SCHOOL,
Siruganur, Trichy-621105

Register Number:



M.A.M. B-SCHOOL

Siruganur, Trichy -621105

(Approved by AICTE, New Delhi & Affiliated to Anna University, Chennai)



M.A.M. BUSINESS SCHOOL

MBA DEGREE EXAMINATIONS: NOVEMBER 2022

(Regulation 2021)

Continuous Internal Assessment –I (CIA-I)

Semester: I

COURSE CODE / COURSE NAME: BA4105/ LEGAL ASPECTS OF BUSINESS

COURSE OUTCOMES

CO1:	Demonstrate and understanding the basic concepts of law pertaining to The Indian Contract Act, Agency, Sales of goods act and the Negotiable instruments act and apply them to lead any Business legally.
CO2:	Analyze the fundamental legal principles and apply them to develop in the business world.
CO3:	Analyze the different laws that have its impact on business and take business decisions in this Industrial environment
CO4:	The appropriate regulations of various laws and implement them for proper functioning of business.
CO5:	The legal implications of business and adopt the suitable legal principle in the modern business Environment.
CO6:	Analyse the ways and means of protection of consumers, their rights and privileges and apply them for Betterment of business and society.

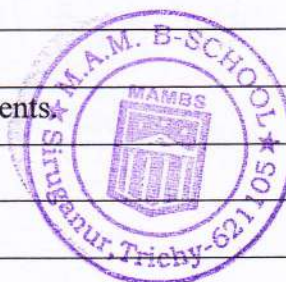
Time: Three Hours

Maximum Marks: 100

Answer all the Questions:-

PART A (10 x 2 = 20 Marks)

1	Define Contract.	CO1	[K ₁]
2	What is a Revocation of Offer?	CO4	[K ₁]
3	What is quantum merit?	CO2	[K ₂]
4	List out the parties involved in Negotiable Instruments.	CO5	[K ₁]
5	Differentiate between Guarantee and Warranty.	CO1	[K ₁]
6	Define a company.	CO6	[K ₁]
7	What do you mean by a statutory company?	CO2	[K ₄]
8	State the purpose of Memorandum.	CO3	[K ₄]
9	What is doctrine of Ultra Vires?	CO3	[K ₁]
10	Define Competition.	CO1	[K ₁]



PART B (5 x 13 = 65 Marks)

11	Explain the essential elements of a valid contract and rules for valid acceptance.	CO1	[K ₁]
12	Who is an unpaid seller of goods? Explain the rights of an unpaid seller against goods.	CO4	[K ₂]
13	Describe the different modes of discharges of parties to a negotiable instrument.	CO3	[K ₂]
14	Define a Company. Elaborate different types of companies.	CO2	[K ₃]
15	Discuss the procedures and modes of Winding up of Companies and summarize the duties of the liquidator of a company	CO6	[K ₄]

PART C (1 x 15 = 15 Marks)

16	Mr. A Developed a shopping mall at Mumbai at the request of Mr. B who is a municipal corporater. Mr. C makes an agreement to pay Rs. 2,50,000. Mr. A accept the proposal of Mr. C. Is this an agreement or a contract? Justify your answer.	CO5	[K ₄]
----	---	-----	-------------------


Course Outcome	CO1	CO2	CO3	CO4	CO5	CO6	Total Marks
Marks Distribution	19	17	17	15	17	15	100
Note: Marks Distribution - Equal weightage (with minor variation)							

1. S. bal
2. S. J.
Course In-charge

S. J.
Exam cell Coordinator


Director




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SIRUGANUR, TRICHY-621105
BA 7202 - FINANCIAL MANAGEMENT
Cycle Test -I

Semester: II
Batch: 2020-2022
Date:

Duration: 3hrs
Max.Marks:50

PART A (5x2=10)

Answer the following questions:

1. What is Financial Management?
2. What is Time value of money?
3. What do you mean by Risk Return Trade Off?
4. What do you mean by capital budgeting?
5. Define Pay Back Period.

PART B (4x10=40)

Answer any FOUR Questions

6. What are the basic financial decisions? How do they involve risk –return trade off?
- 7.The goal of profit maximization does not provide an operationally useful criterion-explain.
- 8.Discuss the Capital Budgeting Process.
9. Mr. Muthu expects to receive Rs.50,000 at the beginning of each year for 5 years calculate the present value of the annuity due assuming an interest rate of 8%
10. Calculate discounted pay back period from the following information.

Cost of the project = Rs. 3,00,000

Life of the project = 5 years

Annual cash inflows = Rs. 1,00,000

Year	1	2	3	4	5
P.V Factor at 10%	0.909	0.826	0.751	0.683	0.621

***** ALL THE BEST *****

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M.A.M. B-SCHOOL SIRUGANUR, TRICHY-621105
BA 7202 - FINANCIAL MANAGEMENT
Cycle Test -I

Semester: II Duration: 3hrs
Batch: 2020-2022

PART A (5x2=10)

Max.Marks:50

Answer the following questions:

1. What is Financial Management?

In business, financial management is the practice of handling a company's finances in a way that allows it to be successful and compliant with regulations. That takes both a high-level plan and boots-on-the-ground execution.

2. What is Time value of money?

The time value of money (TVM) is the concept that a sum of money is worth more now than the same sum will be at a future date due to its earnings potential in the interim. This is a core principle of finance. A sum of money in the hand has greater value than the same sum to be paid in the future

3. What do you mean by Risk Return Trade Off?


The risk-return tradeoff is an investment principle that indicates that the higher the risk, the higher the potential reward. To calculate an appropriate risk-return tradeoff, investors must consider many factors, including overall risk tolerance, the potential to replace lost funds and more.

4. What do you mean by capital budgeting?

Capital budgeting is the process a business undertakes to evaluate potential major projects or investments. Construction of a new plant or a big investment in an outside venture are examples of projects that would require capital budgeting before they are approved or rejected.

5. Define Pay Back Period.

The payback period is the length of time it takes to recover the cost of an investment or the length of time an investor needs to reach a breakeven point. Shorter paybacks mean more attractive investments, while longer payback periods are less desirable.

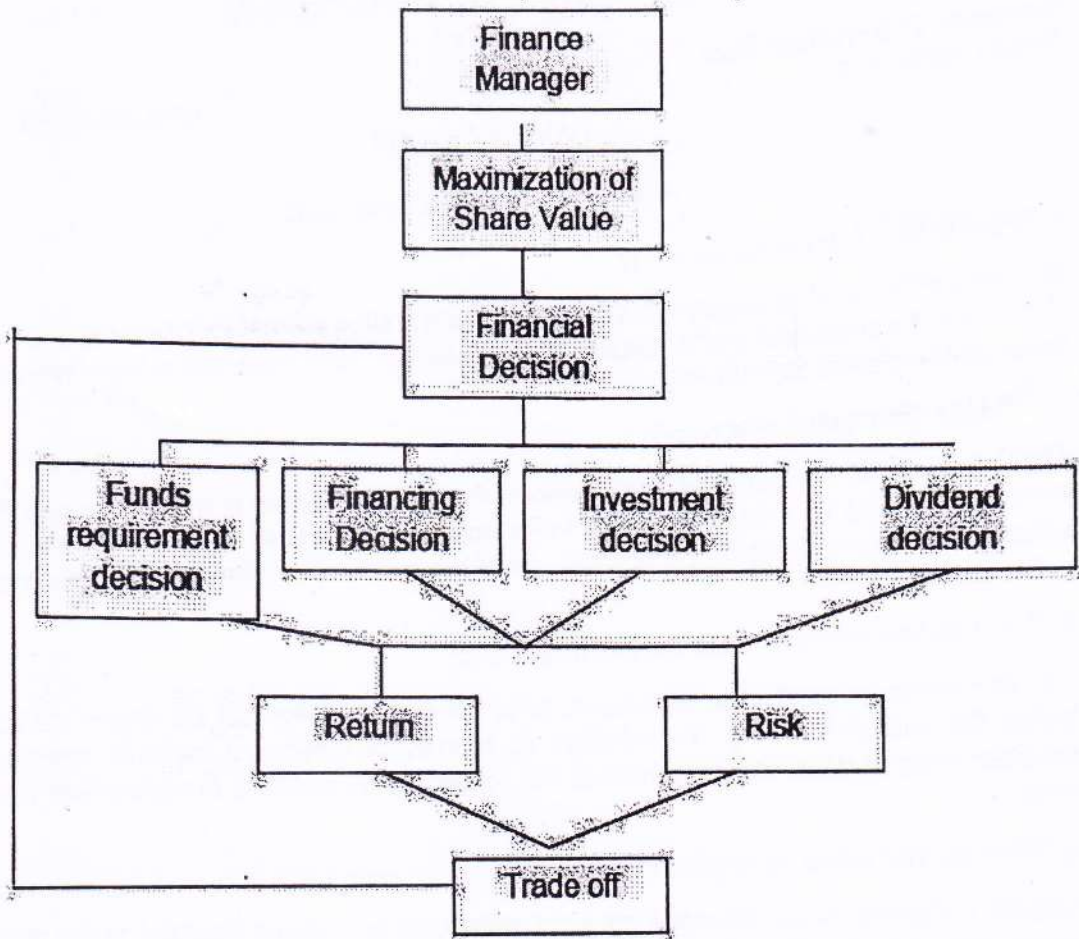

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PART B (4x10=40)

Answer any FOUR Questions

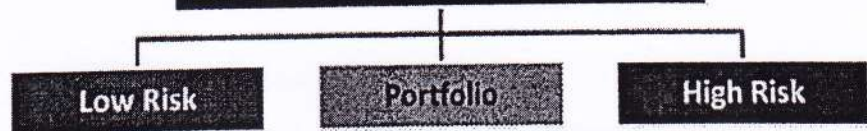
6. What are the basic financial decisions? How do they involve risk –return trade off?



Risk Return Trade Off Definition:

Risk Return Trade off is the relationship between the risk of investing in a financial market instrument vis-à-vis the expected or potential return from the same.

The dynamics of Risk Return Trade off



Calculating Required Rate of Return

$$\text{Required Return} = \text{Risk-free Return} + \text{Risk Premium}$$



7. The goal of profit maximization does not provide an operationally useful criterion- explain.

PROFIT MAXIMIZATION

PROFIT MAXIMIZATION is the traditional approach and the primary objective of financial management. It represents the process or the approach by which profits EPS is increased.

ADVANTAGES

- ❖ Economical Survival
- ❖ Measurement Standard
- ❖ Social Welfare
- ❖ Economical Welfare

DIS ADVANTAGES

- ❖ Haziness of the concept "Profit"
- ❖ Ignores time value of money
- ❖ Ignore Risk
- ❖ Ignores Quality

eFinanceManagement.com

8. Discuss the Capital Budgeting Process.



WallStreetMojo



9. Mr. Muthu expects to receive Rs.50,000 at the beginning of each year for 5 years calculate the present value of the annuity due assuming an interest rate of 8%

&

10. Calculate discounted pay back period from the following information.

9. Annuity Amount = ₹ 50,000
Interest rate = 8% (or) 0.08
No. of Years = 5 years.

$$P.V = A + \frac{A}{(1+i)^1} + \dots + \frac{A}{(1+i)^n}$$



$$= 50,000 + \frac{50,000}{(1+0.08)^1} + \frac{50,000}{(1+0.08)^2} + \frac{50,000}{(1+0.08)^3} + \frac{50,000}{(1+0.08)^4}$$

$$= 50,000 + \frac{50,000}{(1.08)^1} + \frac{50,000}{(1.08)^2} + \frac{50,000}{(1.08)^3} + \frac{50,000}{(1.08)^4}$$

$$= 50,000 + \frac{50,000}{1.08} + \frac{50,000}{1.1664} + \frac{50,000}{1.2597} + \frac{50,000}{1.3604}$$

$$= 50,000 + 46,296.2 + 42,866.9 + 39,691.9 + 36,753.8$$

$$= ₹ 2,15,608/-$$

In Present value Annuity Table

$$5 \text{ years @ } 8\% = 3.993$$

Substituting in the formula:

$$\therefore 3.993(1+1)$$

$$= 3.993(1+0.08)$$

$$= 3.993(1.08)$$

$$= 4.31244$$

Multiplying it with the principal amount

$$= 4.31244 \times 50,000$$

$$= ₹ 2,15,622/-$$



10) Annual cash inflow = ₹ 1,00,000
 Life of the project = ₹ 5 years
 Cost of project = ₹ 3,00,000

Calculation of cumulative discounted cash inflow

Year	Annual cash inflow	PV @ 10%	PV of cash inflow	Cumulative discounted cash inflow
1	1,00,000	0.909	90,900	90,900
2	1,00,000	0.826	82,600	1,73,500
3	1,00,000	0.751	75,100	2,48,600
4	1,00,000	0.683	68,300	3,16,900
5	1,00,000	0.621	62,100	3,79,000

Discounted pay back period:

Cost of Project = ₹ 3,00,000 nearest value is 2,48,600 in 3rd year:

$$= 3 + \left(\frac{3,00,000 - 2,48,600}{68,300} \right) \times 12$$

$$= 3 + \left(\frac{51,400}{68,300} \right) \times 12$$

$$= 3 + (0.75 \times 12)$$

$$= 3 + 9.03$$

∴ 3 years and 9 months.



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Degree & Branch	: MBA	CIA-I	Max Marks	: 100
Year/Sem	: I/II		Duration	: 3.00 Hrs
Course Code & Course Name	: BA4203 Human Resource Management		Date & Session	: 30.04.2022/AN

- CO1 : Gained knowledge on the various aspects of HRM.
CO2 : Gained knowledge needed for success as a Human Resource Planning.

K1-Remember, K2-Understand, K3-Apply, K4-Analyse, K5-Evaluate, K6-Create

PART-A (10 x 2=20 Marks)

Answer all the questions

Q.No.	Questions	BT Level	Course Outcome
1.	Define Human Resource Management.	K2	CO1
2.	What is Inclusive Growth?	K1	CO1
3.	What are the different roles for HR manager?	K1	CO1
4.	What is E-Recruitment?	K1	CO1
5.	Define HR Audit.	K2	CO1
6.	What HR planning or Employment planning?	K1	CO2
7.	Write the difference between recruitment and selection?	K4	CO2
8.	Write a note on induction and socialisation	K2	CO2
9.	Write some of the major stumbling blocks in HRP?	K2	CO2
10.	Define Job Specification.	K2	CO2

PART - B (5x13=65 Marks)

Answer any Five Questions

Q.No.	Questions	BT Level	Course Outcome
11.	Critically examine the evolution and present state of human resource management.	K2	CO1
12.	What are the importances , challenges and functions of HRM?	K2	CO1
13.	Describe the concepts of Human resource Accounting and Audit.	K2	CO1
14.	Explain the various sources of internal and external Recruitment?	K2	CO2
15.	List the steps involved in human resource planning ?Describe about each of the steps and Illustrate the HRP Process	K2	CO2
16.	What is employment interview? Explain the different types of Interview.	K2	CO2

PART - C (1x15=15 Marks)

Q.No.	Compulsory Question	BT Level	Course Outcome
17.	1. Zentech limited was established by a first generation entrepreneur Aditya chauhal during the early 1980's in the IT industry was just begining to evaluate . the company was stared with an initial corpus of Rs 5 lac to assemble and market computers. The foresight of the entrepreneur made the company one of the top manufacturer in the country in a few years time.During the early 1990's with the advant of software development the company also ventured into software service area and	K6	CO1




by the late nineties, it grew to become one of the top software services providers in the country with over 20,000 employee world wide. However, after 2000, the company's business went down drastically and its CEO realised the need to de-link the ownership from professional management. He recruited two top professionals as the CEO and COO, respectively, while he himself chose to become the chairman of the board. The new CEO and COO, with a due to recast to company recruited a new and dynamic HR manager, and after discussions they decided to place before the board the outlines of the new organisational structure, which proposed to have strategic business unit(SBU's). After the approval of the board, a new core group consisting of the CEO, COO, SBU heads, and head- HR was constituted to review and operationalise the following HR strategies:

1. Map the competences of all the employees in the organisation.
2. Identify the competence and Manpower gaps vis a vis business forecast.
3. Prepare a training schedule for the competencies development of the existing man power
4. prepare a career plan all employees.
5. Prepare recruitment plan keeping in view the attrition rate of the company and industry.

Questions

1. Do you feel the HRM in the company is dynamic ?
2. Is the HR strategy responsive and in sync with the corporate strategy ?




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Course In-charge

Director

CIA-I ANSWER KEY

PART-A

1. Define Human Resource Management?

Human Resource Management is the art of procuring, developing and maintaining competent workforce to achieve organizational goals efficiently and effectively.

2. What is Inclusive Growth?

Equal employment opportunity can be described as "Grow with equal opportunity". It's an approach wherein employers ensure that the hiring process is fair and transparent.

3. What are the different roles for HR manager?

- Facilitator
- Counselor
- Mediator
- Spokesman
- Decision Maker
- Problem Solver
- Change Agent
- Consultant
- Auditor

4. What is E-Recruitment?

E-Recruitment is the process of personnel recruitment using electronic resources, in particular the internet Eg: Naukri.com, Monsterindia.com.

5. Define HR Audit?

Human Resources (HR) Audit is a process of examining policies, procedures, documentation, systems, and practices with respect to an organization's HR functions.

6. What HR planning or Employment planning?

"Human Resource Planning is a process by which an organization should move from its current manpower position to its desired manpower position" - E W Vetter.

7. Write the difference between recruitment and selection?

recruitment	selection
1. Recruitment refers to the process of identifying and encouraging prospective employees to apply for jobs.	1. Selection is concerned with picking up the right candidates from a pool of applicants.
2. Recruitment is said to be positive in its approach as it seeks to attract as many	2. Selection on the other hand is negative in its application as it seeks to



candidates as possible.-

eliminate as many unqualified applicants as possible in order to identify the right candidates.

8. Write a note on induction and socialization

- Induction is the process of receiving and welcoming an employee when he first joins a company and giving him the basic information he needs to settle down & starts work happily.
- It is a process by which individuals acquire the knowledge, language, social skills, and value to conform to the norms and roles required for integration into a group or community. It increases the level of productivity in an organization for the best applicant are chosen for the suitable job.

9. Write some of the major stumbling blocks in HRP?

- Lack of top management support
- Lack of involvement from line managers
- Resistance from employees and trade unions
- Inefficient and inaccurate information system
- Uncertainties in external, organizational and workforce factors
- Considering HRP as a time consuming and expensive process

10. Define Job Specification.

Job Specification involves listing of employee qualifications, skills and abilities required to meet the job description. These specifications are needed to do job satisfactorily.

PART – B

11. Critically examine the evolution and present state of human resource management.

- Introduction
- Meaning and definition of human resource management.
- evolution and present state of human resource management
- conclusion

12. What are the importance, challenges and functions of HRM?

- Introduction
- Meaning and definition of human resource management.
- Importance of human resource management.
- challenges of human resource management.
- functions of human resource management.
- Conclusion.



13. Describe the concepts of Human resource Accounting and Audit.

- Introduction
- Meaning and definition of human resource management.
- Meaning and definition of human resource Accounting and Audit.
- Objectives and types of Human resource Accounting and Audit.

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PART - B

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- Meaning and definition of human resource management.
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- Introduction
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- challenges of human resource management.
- functions of human resource management.
- Conclusion.



13. Describe the concepts of Human resource Accounting and Audit.

- Introduction
- Meaning and definition of human resource management.
- Meaning and definition of human resource Accounting and Audit.
- Objectives and types of Human resource Accounting and Audit.

- Characteristics and scope of Human resource Accounting and Audit.
- Objectives and types of human resources Accounting and Audit.
- Approaches and methods of human resources Accounting and Audit.
- Process and benefits of human resources Accounting and Audit.
- conclusion

14. Explain the various sources of internal and external Recruitment?

- Introduction
- Meaning and definition of Recruitment .
- Factors affecting the recruitment
- Recruitment method procedure and sources
- Internal sources
- External sources
- Importance of recruitment

15. List the steps involved in human resource planning ? Describe about each of the steps and Illustrate the HRP Process

- Introduction
- Meaning and definition of human resource management.
- Nature and objectives
- steps involved in human resource planning

16. What is employment interview? Explain the different types of Interview

- Meaning of employee interview
- Types of employment interview

Employers conduct different types of job interviews, such as behavioral interviews, case interviews, group interviews, phone and video interviews, online interviews, second interviews, and even interviews held during a meal.

17. Case study

1. Do you feel the HRM in the company is dynamic ?

Organizational dynamics is defined as **the process of continuously strengthening resources and enhancing employee performances.**

Human resource management is **responsible for the recruitment, selection, training, and motivation of the organization's employees.** Human resource management (or HRM) is therefore concerned with the fundamental task of defining and analyzing jobs in organizations.

It involves procurement, development, maintenance and management of human resource. It helps to achieve individual, organizational and social objectives. HRM is a mighty disciplinary subject. It includes the study of management psychology communication, economics and sociology.

3. Is the HR strategy responsive and in sync with the corporate strategy ?



A Human Resource strategy is a business's overall plan for managing its human capital to align it with its business activities. The Human Resource strategy sets the direction for all the key areas of HR, including hiring, performance appraisal, development, and compensation.




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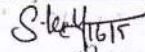
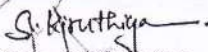
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Siruganur, Tiruchirappalli - 621 105.



REGISTER NUMBER

8 1 2 2 2 1 6 3 1 1 0 5

Marks

Student Name	R. Supriya		Marks
Subject Code / Title	BA4203 / Human Resource Management		
Semester / Year	II sem / I year	 Signature of the Invigilator with date  Name of the Invigilator	
Date & Session	16/05/2022 & A.N		
Examination	CIA : I / Model:		
No. of Pages used	34		

Part - A.

1. Human Resource Management:

Human Resource Management is the planning, organizing, directing and controlling of the procurement, development, compensation, integration, maintenance and separation of human relations to the end that individuals, organisations and socialisations.

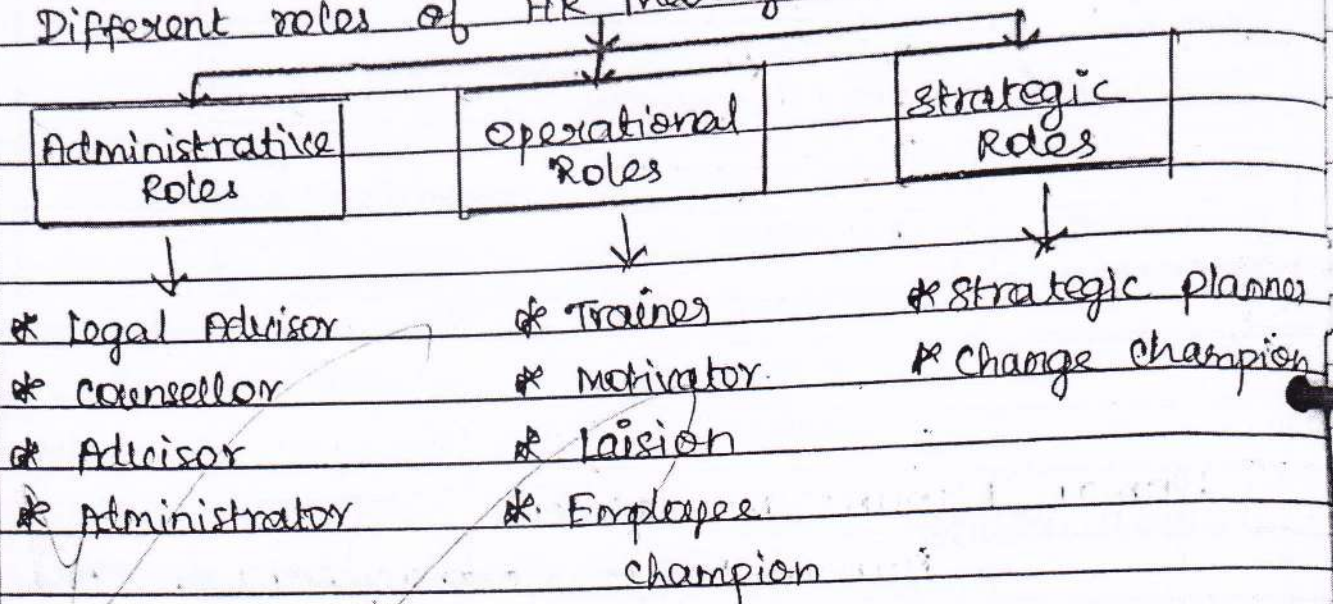
2. Inclusive Growth:

↳ A Growth is termed as inclusive growth for both pace and pattern of mind.
↳ Both of these are interrelated and combined together.

↳ It is also known as Growth with Employment orientation.



3. Different roles of HR Managers :-



4. E-Recruitment :-

↳ E-Recruitment means employees are recruited through electronically.

↳ That is, recruitment are placed in online :-

↳ Like advertisements in social media pages, etc.

↳ Now, Interviews are also done through the online mode.



5. HR Audit :

↳ HR Audit is the process of gathering information and decide what they need with the information.

↳ HR Audit are done in irregular period of time.

↳ Sometimes it is done once in a year and also once in three years.

↳ HR Audit is done by the HR Auditor of the organisation.

6. HR Planning :

↳ HR Planning is the process of planning for the future benefits for the organisation.

↳ HR Planning is made for the organisation's benefits and to avoid problems.

↳ HR Planning is also known as

* Employment planning

* Manpower planning

* Workforce planning



7. Difference between recruitment and selection.

Basis of Differences,	Recruitment	Selection
Sequence	The process of recruitment done before the selection	The process of selection done after the recruitment
Meaning	It is a process of recruiting people for the organisation	It is a process of selecting the people for the organisation from the recruited people.

8. Induction:

↳ The process of induction is making the newly joined employees familiar with the present employees in the organisation.

↳ It is also known as orientation.

Socialisation:

↳ The process of socialisation is making the newly joined employees to know about the organisation.

↳ It includes rules, regulations, norms, etc.



9. Major stumbling blocks in HRP:

- ↳ Identity crisis.
- ↳ Coordination with workers.
- ↳ Lack of specialisation.
- ↳ Unequal demand and supply of employees.
- ↳ Shortage of employees.
- ↳ Surplus of employees.

10. Job specification:

↳ Job specification is the process of specifying the jobs to the concerned employees based on their qualifications.

↳ Every employees in the organisation has different kinds of jobs.

↳ That jobs are specified to them by the specialised HR managers.



Part - B.

11. Evolution and Present state of Human Resource Management

Synopsis

- ↳ Introduction
- ↳ Definition of HRM
- ↳ Evolution of HRM

* Industrial Revolution

* Scientific management

* Trade unions

* Human Relation movements

* Human Resource movements

↳ Present state of HRM

↳ conclusion.

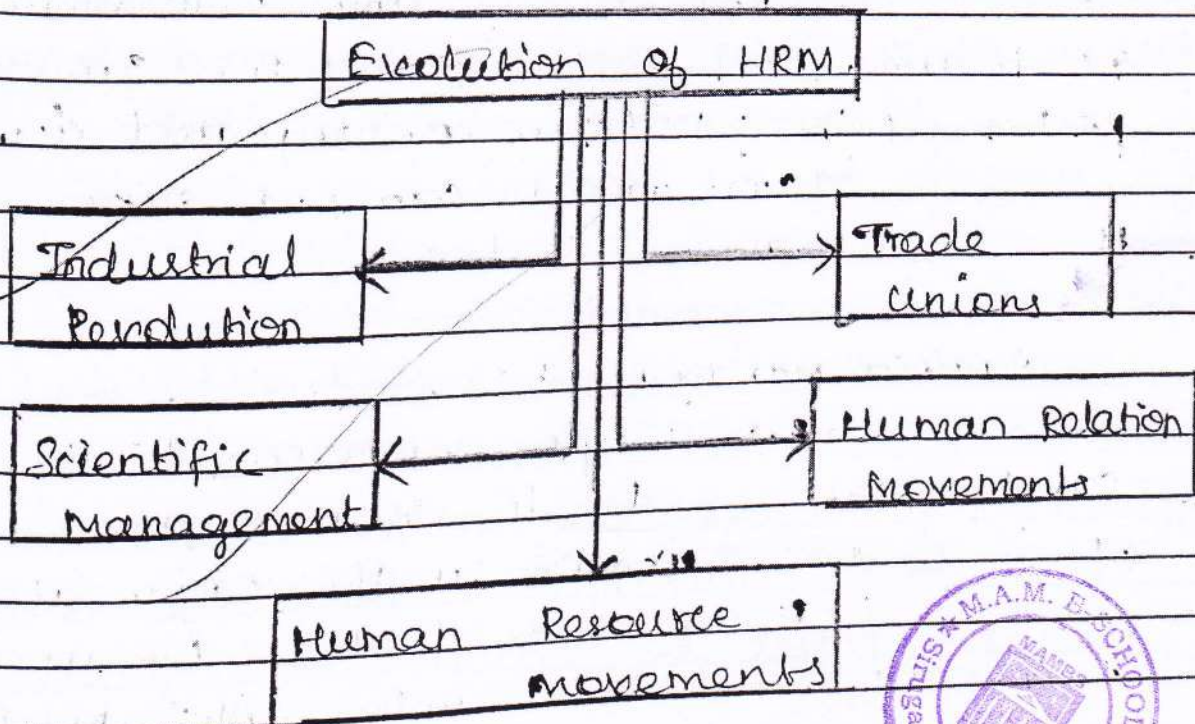


Introduction:

Human Resource management has several evolution and it has to be discussed in the below.

Definition of HRM:

Human Resource Management is the planning, organizing, directing and controlling of the procurement, development, compensation, maintenance, integration and separation of human relations to the end that individuals, organisations and socialisations



In India, from 1800 B.C., the evolution of HRM started.

Industrial Revolution:

↳ During this phase, mechanisation and technology has increased rapidly.

↳ In this evolution, jobs are separated to the employees.

↳ Each and every employee can do one portion of the job from the entire job.

↳ This type of separation increases the workers speed and efficiency.

↳ But at the same time employees are become machine because of the same portion of the jobs they are repeated doing.

↳ Government can not take the welfare of the workers.

Scientific management:

↳ F.W. Taylor introduced the scientific management to increase the efficiency of the workers in the organisation.

↳ He also stated that the work of the task must be "divided into small





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parts so as the work will be efficiently done.

↳ He said, employees physical and mental ability should be equal to the given task then only they are capable of that task.

Trade unions

↳ Trade union is a group or an organisation.

↳ A group of employees formed a union for their welfare.

↳ Because of trade union, the employees know about their rights and protest against their employers exploitation.

↳ In the trade union, employees protest against the trade labour practices, salaries or wages, compensation, etc.

Human Relation movements

↳ Human Relation movements are introduced to the employees for their benefits.

↳ Employees gets the relations with the outsiders and make new friends.



↳ Providing counselling to the employees makes him better and it improves the efficiency of the organisation.

~~Human Resource management~~
~~Human Resource management~~

Human Resource movements:

↳ Human Resource movements are explained by the "pet milk theory".

↳ An expert said that "A happy worker work efficiently as a happy cow gives more milk".

↳ But every employee have the different needs and their wants are also different.

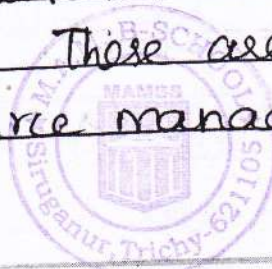
↳ So organisation must be motivate them by giving incentives, etc..

Present state of HRM:

Presently behaviour science of HRM is followed in the organisation.

Conclusion:

These are the evolution of human resource management.



18

Importance, challenges and Functions of HRM

Synopsis :

↳ Introduction

↳ Definition of HRM

↳ Importance of HRM

* Corporate level

* Professional level

* Social level

* National level

↳ Functions of HRM

* Managerial functions

* Operational functions

↳ Challenges of HRM

* Globalisation

* Market challenges

* Changes in employee expectations

* Knowledge management

* Dynamic in organisation culture

* Training challenge, etc.

↳ conclusion.

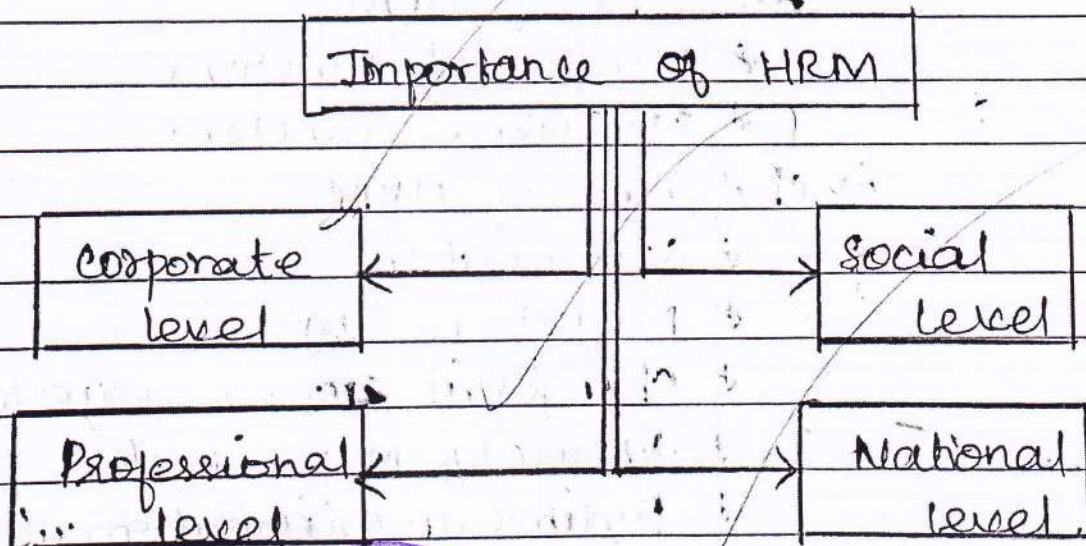


Introduction :

Importance, challenges and functions of Human Resource Management is going to explain in the below.

Definition of HRM:

Human resource management is the planning, organizing, directing and controlling of the procurement, development, compensation, maintenance, integration and separation of human relations to the end that individuals, organisations and socialisations.



18

Importance, challenges and functions of HRM

Synopsis :

↳ Introduction

↳ Definition of HRM.

↳ Importance of HRM

* Corporate level.

* Professional level

* Social level

* National level.

↳ Functions of HRM

* Managerial functions

* Operational functions

↳ Challenges of HRM.

* Globalisation

* Market challenges

* Changes in employee expectations

* Knowledge management

* Dynamic in organisation culture

* Training challenge, etc.

↳ conclusion.





REG.No.

8 1 2 2 2 1 6 . 3 1 1 0 5

Additional Book No.

2

Corporate level :

HRM is important to the corporate level of organisation or management. It motivates the employees in the organisation.

Professional level :

Professional level of HRM using the E-spirit de's crops in the organisation.

Social level :

Social level of HRM gives the social satisfactions to the employees in the organisation.

National level :

National level of HRM increases the living standard of the nation.

Functions of HRM

Managerial Functions

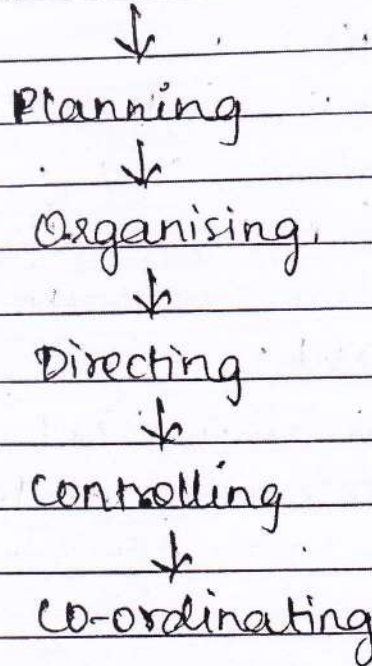
Operational Functions



A Human Resource strategy is a business's overall plan for managing its human capital to align it with its business activities. The Human Resource strategy sets the direction for all the key areas of HR, including hiring, performance appraisal, development, and compensation.

Managerial

Functions.



Planning:

- ↳ Planning is the future course of action
- ↳ Deciding in advance what we do, when we do, where we do.

"Well plan is Half Done"

Organising:

- ↳ Organising is the important role in the management.
- ↳ It organize the employees in their respective jobs.



Directing :

↳ Directing the each and every employees in the significant manner and supervising them.

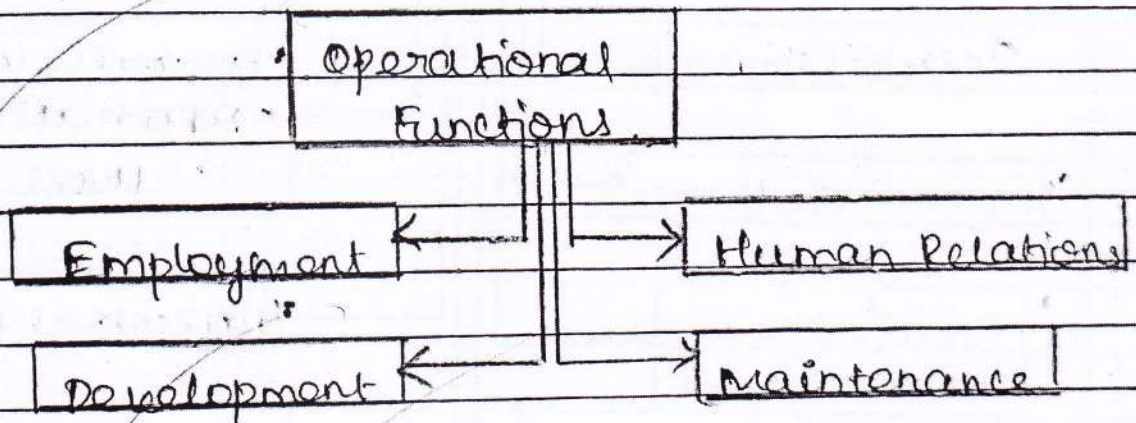
Controlling :

Controlling the employees in their jobs and motivating them in the organisation.

Co-ordination :

↳ Co-ordination is the most important function in HRM.

↳ Co-ordination between the employees and employers is the important.



Employment :

↳ It is also known as procurement.

↳ Hiring the peoples, recruitment, selection,

etc.



Development :

Human Resource development is through the training and development.

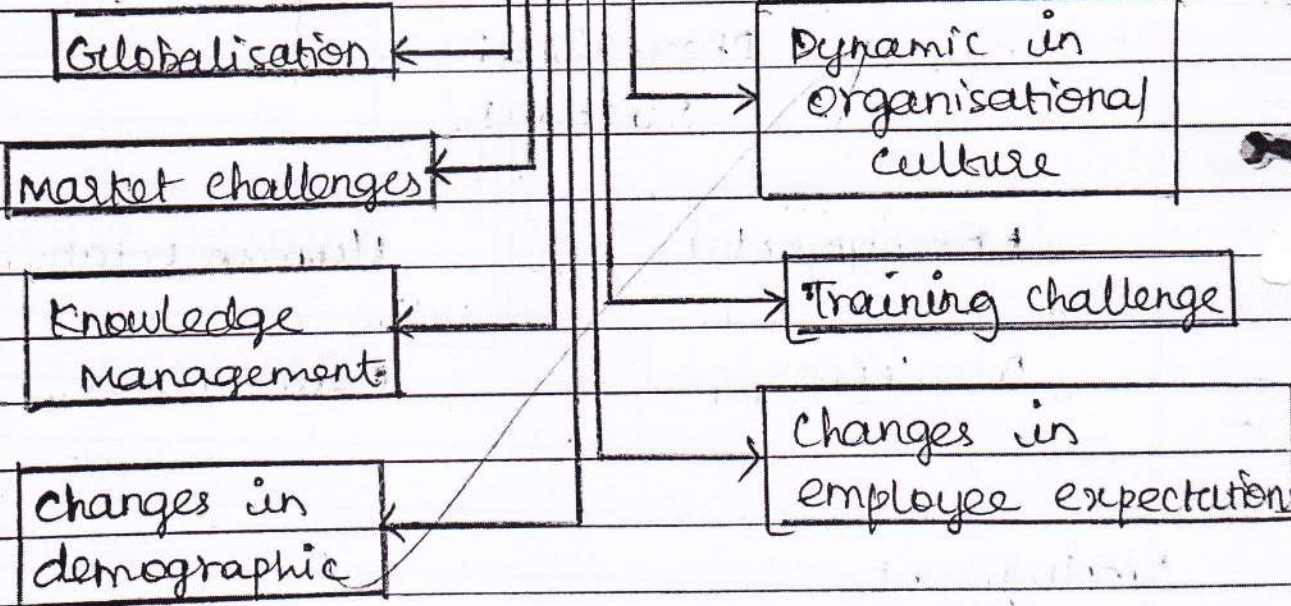
Human Relations :

It includes counselling to the employees to give better performance.

Maintenance :

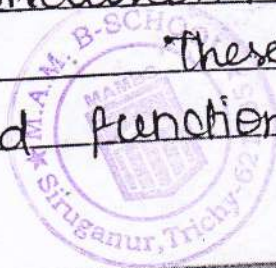
It provides better working conditions to the employee in the organisation.

Challenges of HRM



Conclusion :

These are the importance, challenges and functions of HRM.





REG.No.

8 1 2 2 2 1 6 3 1 1 0 5

Additional Book No.

3

3. Concepts of Human Resource
Accounting and Audit

Synopsis

- ↳ Introduction.
- ↳ HR Accounting.
- ↳ Process of HR Accounting
- ↳ Methods of HR Accounting
- ↳ HR Audit.
- ↳ Process of HR Audit.
- ↳ Methods of HR Audit.
- ↳ Approaches of HR Audit.
- ↳ Types of HR Audit.
- ↳ conclusion.

Introduction

The concepts of HR Accounting and HR Audit are going to be explained.



HR Accounting :

HR Accounting is the process of identifying and communicating to the interested parties about the data measured in HR Accounting.

Process of Human Resource Accounting.

↓
Setting HRA objectives

↓
Developing HRA measurement.

↓
Developing HR Accounting data.

↓
Pre-testing the HRA.

↓
Implementing the HRA system.

Setting HR Accounting objectives :

The first step of the HR Accounting is to setting the objectives, or goals for the system.

Developing HRA Measurement:

HR Accounting Measurement is developed by using the two methods.

↳ Monetary Methods

↳ Non-monetary Methods.

Developing HR Accounting data:

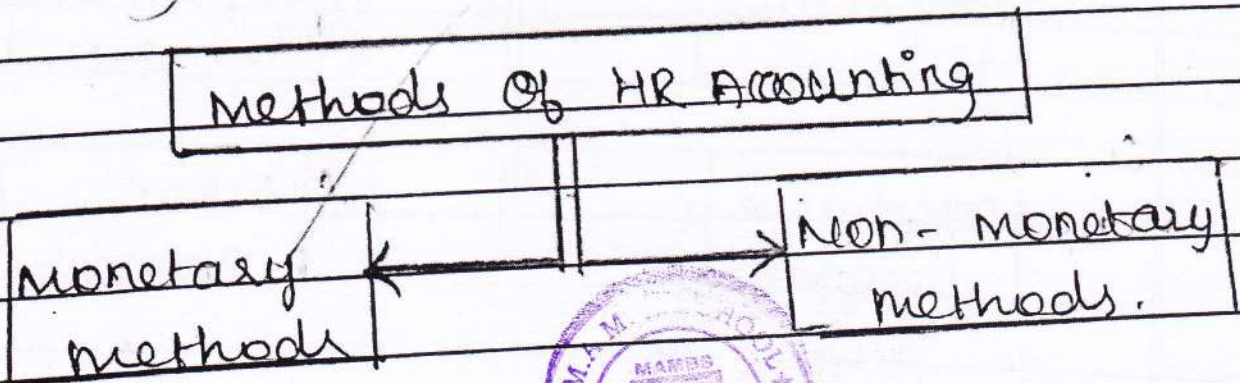
After the developing of HRA Measurement, next step is to develop the database of the HR Accounting system.

Pre-testing of HR Accounting:

After the above steps are completed, next step is to test the HR Accounting system by using the pre-test.

Implementing of HR Accounting System:

This is the final stage of HR Accounting, implementing the discovered HR Accounting system.



Monetary Methods:

- * Historical cost method
- * Replacement cost method
- * Economic valuation method
- * Adjusted discount rate valuation method

Non-Monetary Methods:

- * Skills inventory
- * Attitude measurement
- * Subjective utility measurement

HR Audit

HR Audit is the process of gathering information and decide what they need with that information. HR Audit is done by the HR Auditor.

Approaches of HR Audit

Comparative Approach

Statistical Approach

Compliance Approach

MBO Approach





Process of Human Resource Audit.



Objectives of 'HR Audit'.



Developing a Rough HR Audit.



Checking the background



Developing the database



Finalize the HR Audit.

Objectives of HR Audit:

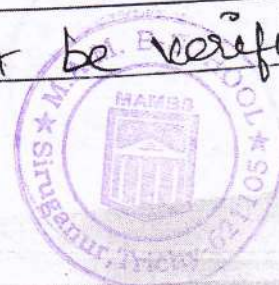
First step in the process of HR Audit is setting the objectives of HR Audit to complete it.

Developing a Rough HR Audit:

Next step is to develop a rough HR Audit and it is done by the Auditor.

Checking the background:

Background must be verified by the HR Audit.

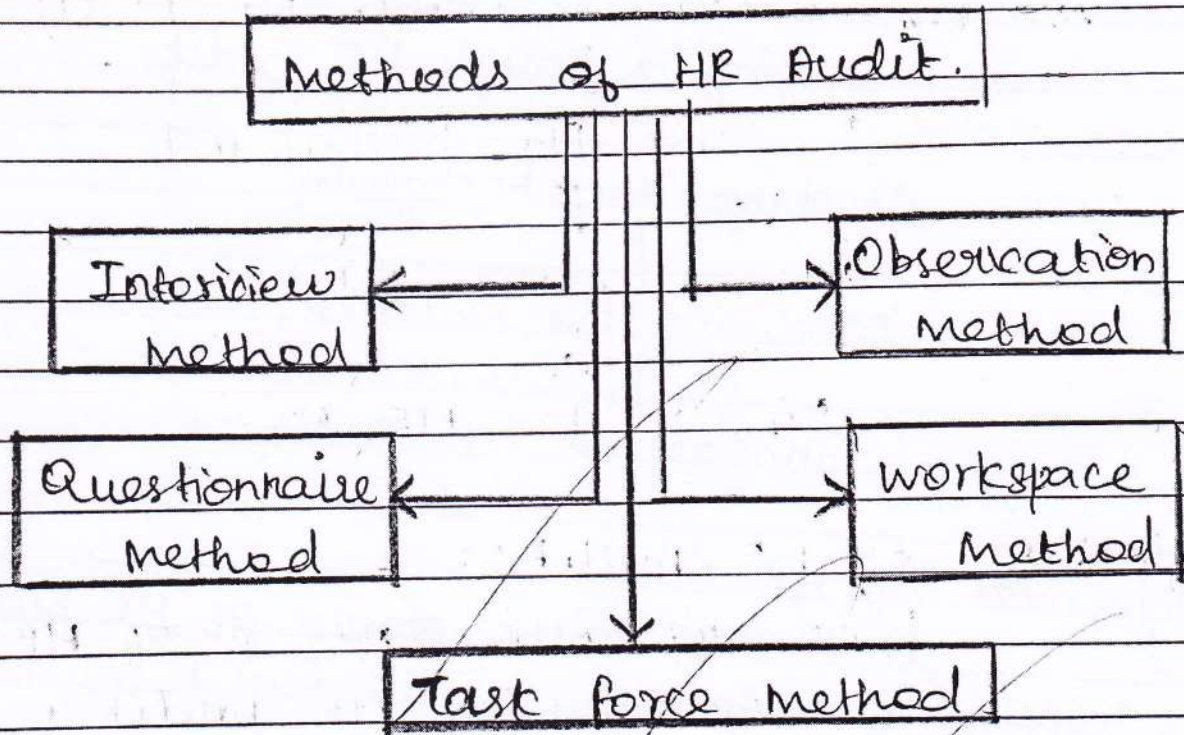


Developing the Database of HR Audit :

HR Audit's database must be developed by the HR Auditor.

Finalize HR Audit :

HR Audit must be finalized by the previously prepared rough HR Audit.



Conclusion :

These are the concepts of Human Resource Accounting and Human Resource Audit.



14. Various sources of Internal and External Recruitment

Synopsis :

↳ Introduction

↳ Recruitment

↳ Internal Recruitment.

* Transfer

* Promotion

* Job posting

* Employee influence

* Former employee influence

* Personal traits

↳ External Recruitment.

* Direct Recruitment

* Indirect Recruitment

* Third Party Recruitment

↳ conclusion



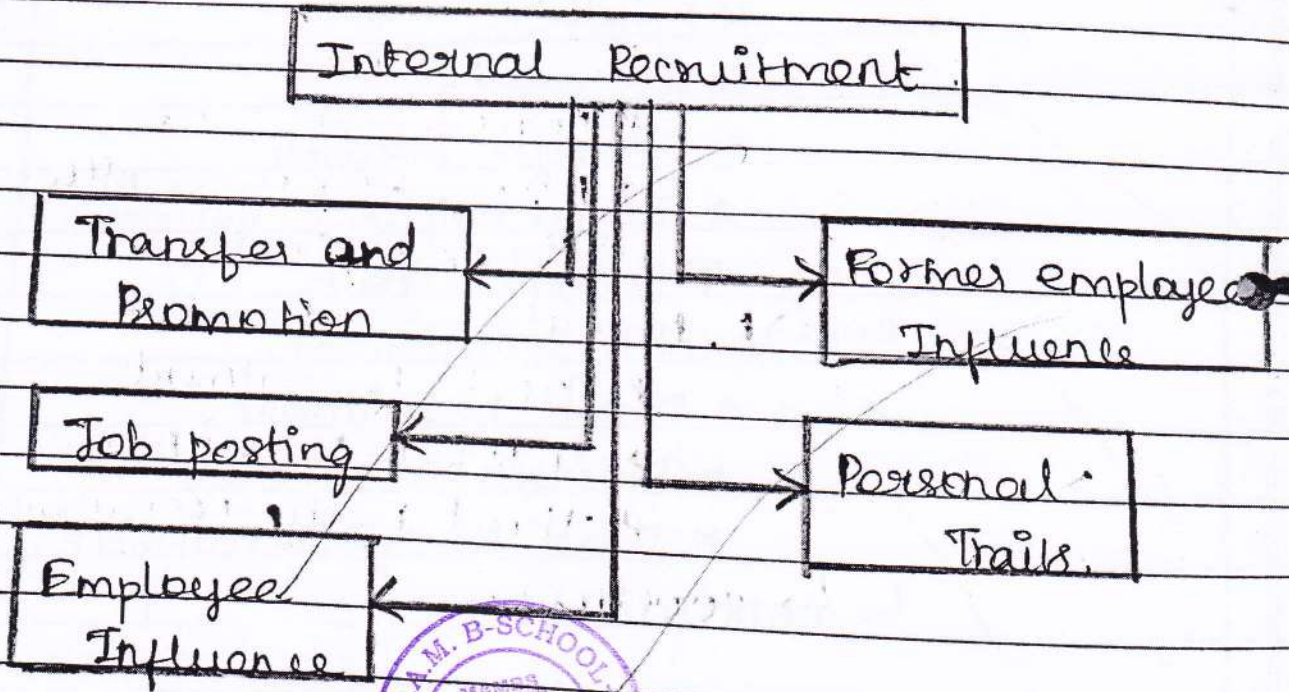
Introduction:

There are many recruitments in the organisation and it has internal and external sources.

Recruitment:

↳ Recruitment is the process of hiring people in an organisation for the vacancies available.

↳ It has internal and external recruitment:





REG.No.

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Additional Book No.

5

Transfer and promotion:

↳ A person who is sent to the another company which is included with the current company is known as Transfer.

↳ A person who gets higher position in the same company is known as promotion.

↳ After the transfer and promotion of a person, the left vacancy must be filled with the help of Recruitment.

Job Posting:

Job posting is the posting of a job which is sent to the people and then they recruited them in the organisation.

Employee Reference:

A employee who is currently working in an organisation, he refers the person in an organisation for recruitment, he must be relative or friend.



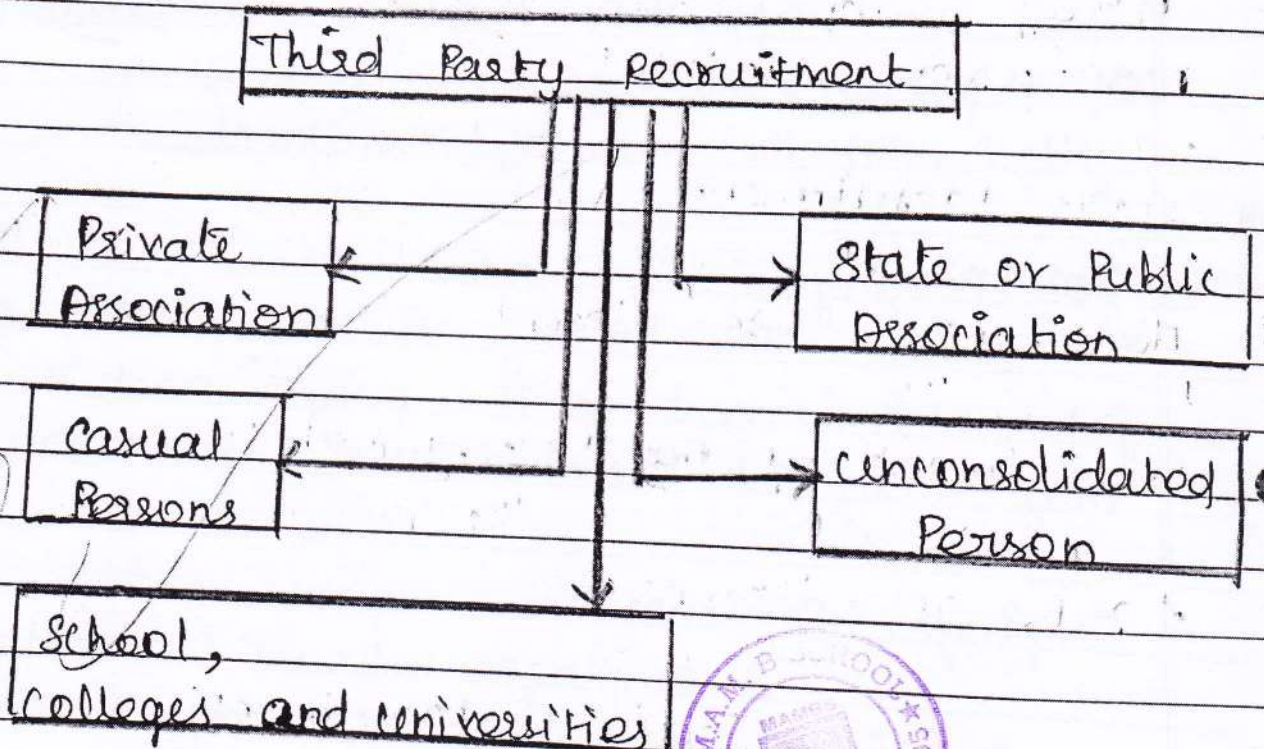
Advertisements :-

Recruitments are done by the help of the advertisements.

Social media :-

social media advertisements are very useful to done the recruitments.

These are the Indirect Recruitment in external source.



Conclusion :-

These are the various sources of internal and external recruitment.

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105



M.A.M. B-SCHOOL

Siruganur, Trichy -621105

(Approved by AICTE, New Delhi & Affiliated to Anna University, Chennai)



MAMBS
M.A.M. BUSINESS
SCHOOL

Register Number	Test - CIA (please tick ✓)			
	CIA-1	CIA-2	Model Exam-1	Model Exam-2
Name of the Student	S. Prathiksha			
Degree	MBA	Year	1 st year	
Semester	1 st	Section	"B"	
Course Code	BAAD05	Course Name	Legal Aspects of Business	
Date	9/11/22		Session (please tick ✓)	
			FN	AN
No. of pages used	11	Invigilator Signature with Name / Designation. Dept.	 Dr. R. Jeevaraj Dept. MBA	

Q. No	CO1	CO2	CO3	CO4	CO5	CO6	Q. No	CO1	CO2	CO3	CO4	CO5	CO6
1	1.5						16						
2				1.5			17						
3		1.5					18						
4					1.5		19						
5	1.5						20						
6						1.5	21						
7		1.5					22						
8			1.5				23						
9			1				24						
10	1.5						25						
11	9						26						
12							27						
13			5	7			28						
14		9					29						
15							30						
Total-1							Total-2						

Manage Time
Attend all the questions

Course Outcomes	CO1	CO2	CO3	CO4	CO5	CO6	Grand Total
Max. Marks	19	17	17	15	17	15	100
Actual Marks Awarded (Total-1 + Total-2)	13.5	12	7.5	8.5	1.5	1.5	41
Grand Total in Words	FOUR FIVE ONLY.						

S. al
14/11/22
Name & Sign of Examiner with date

S. Prathiksha
S. Prathiksha
11/11/22
Name & Sign of student with date (after verification of marks)



DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105

Ab

OFFICE OF THE CONTROLLER OF EXAMINATIONS
ANNA UNIVERSITY :: CHENNAI – 25
PROCEDURE FOR OBTAINING PHOTOCOPY OF ANSWER SCRIPTS
NOVEMBER / DECEMBER 2021 PG - EXAMINATIONS

1. Colleges can download the softcopy of the results of November / December 2021 PG examinations in .pdf format from the official web portal of this office <https://coe1.annauniv.edu>. Based on that the students who are not satisfied with the results may apply for the photocopy of their answer scripts to apply for revaluation.
2. **Candidates who wish to apply for revaluation should first apply for photocopy of his/her answer script by paying Rs.300/- per script on or before 17-05-2022. The Principals are requested to register for the same in the web portal on or before 17-05-2022. The web portal will be closed on 17-05-2022 at 5.00PM.**
3. After receiving the photocopy, the student can verify the answer script for any discrepancy like total mistake and omissions in the valuation and the same may be brought to the notice of the Controller of Examinations for remedial action.
4. Discrepancies such as missing of pages, answer scripts not belonging to the student etc., may be reported through the web-portal. After the problem is solved i.e. receipt of the copy of the correct answer script, the college must update in the web-portal as "PROBLEM SOLVED". Only after solving the issue, the revaluation of the answer scripts will be permitted.
5. **The students of closed colleges may apply for photocopy manually through the Zonal Offices concerned. However, the students of closed colleges within the Zones 1 to 4 may apply for photocopy through the office of the Controller of Examinations, Anna University, Chennai.**
6. The valuation in the photocopy of the answer script can be verified by the subject expert and if the expert is convinced that the script deserves higher marks than awarded, he/she can recommend for applying revaluation.
7. The application for revaluation of answer scripts for the persons obtained photocopy will be intimated after the supply of photocopy.
8. Candidates who have applied for Photocopy and Revaluation alone are eligible for the Review for their answer script (by remitting the prescribed fee) after the Publication of the Revaluation Results. The details of the Review Procedure will be announced along with the revaluation results.



DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105
CONTROLLER OF EXAMINATIONS

[Handwritten Signature]
12.05.2022

[Handwritten Initials]
12.05.22

812221631062

Sub:BA4201

Mark:20

Coll: 8122

Zone S No.: 0283

(To be filled in by the candidate)

Date: 18-07-22

Session: F-N

Subject Code / Title

BA4201

Quantitative Techniques for Decision

Question Paper Code

90076

No. of Pages used

23

Date: 18-07-22

Session: FN

Question Paper Code

90076

Subject Code / Title

BA4201

Quantitative Techniques for Decision

Instruction to the Candidate: Put a tick mark (✓) for the questions attended in the tick mark column against each question in V-1, V-2 & V-3.

PART - A			PART - B & C					Total Marks
Question No.	✓	Marks	Question No.	i	ii	iii	iv	
1	✓	0	11					1
2	✓	0.5		✓				
3	✓	0.5	12		✓			4
4	✓	1		✓	✓			
5	✓	0	13		✓			4
6	✓	0		✓	✓			
7	✓	0	14		✓			4
8	✓	0		✓	✓			
9	✓	0	15		✓			4
10	✓	1		✓	✓			
			16		✓			2
				✓	✓			
Total		3						17

0283

Grand Total (in words)

TWO ZERO

GRAND TOTAL

20

Instructions to candidates who are receiving Photocopy of Answer Script(s)

1. Check whether the photocopy of the answer script supplied is yours including the subject for which you have applied for.
2. Please note that the valuation is done for 100 marks in the answer script and the result announced is for 80 marks by conversion.
3. Check whether the totaling of marks is correct.
4. Check whether marks have been entered against the question no. (including sub-division) in the front page, for all answers written.
5. If you find any mistake/omission/error on any of the item in Sl. No.1 to 4, you are directed to report to your Principal/HOD and to make suitable entry in the menu "Examinations - Revaluation - Photocopy Problem" in <https://coel.annauniv.edu> within 3 days of receipt of the photocopy of the answer script.
6. Answer scripts are valued by competent examiners who are teachers from other Engineering Colleges.
7. The valuation in the photocopy of the answer script can be verified by the subject expert by valuing the answer script and if the expert is convinced that the script deserves higher marks than awarded, he/she can recommend for applying revaluation in the format given below:

Part A		Part B			Total
Q.No.	Marks	Q.No.	i	ii	
1	0	11			1
2	0.5		✓		
3	0.5	12			4
4	1		✓		
5	0	13			4
6	0		✓		
7	0	14			4
8	0		✓		
9	0	15			4
10	1		✓		
		16			2
			✓		
Total	3				17

RECOMMENDED/NOT RECOMMENDED

GRAND TOTAL

Signature

R. [Signature]

Examiner / Code

810 [Code]

College code / Name

8122 / MAMBI.

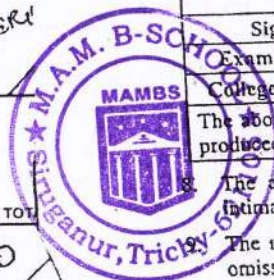
20

The above recommendation by the subject expert may be retained by the Principal and the same be produced to the Controller of Examinations as and when it is required for further action.

The application for revaluation of answer scripts for the persons obtained photocopy will be intimated after the supply of photocopy.

The marks awarded after revaluation which takes into account all aspects of valuation (including omission if any) is final. No representation will be entertained.

10. Photocopy of Revalued Answer Scripts will not be supplied on any account.



Q1.

Linear programming :-

A linear programming is the process of maximize value to obtain with programming of strategy solving the linear programming.

Q2.

linear programming problem.

$$z = x_1 + 3x_2 + 3x_3$$

To,

$$x_1 + 2x_2 + 3x_3 = 4$$

$$2x_1 + 3x_2 + 5x_3 = 5$$

Model of linear programming problem.



Q3.

North-west corner rule :-

in the first step given question table in first number take

And the change demand and supply minimum value remove and then compare value to some the North-west corner.

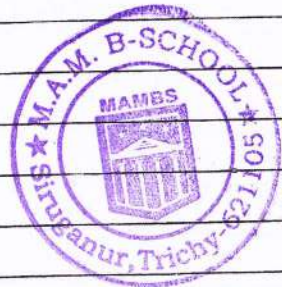
Q5.

A Statistical Decision Analysis is the programming that analysis with Decision making statistical inventory system process with Decision making

Q4.

Assignment model :-

	1	2	3	4
A	10	8	9	7
B	6	7	5	5
C	4	4	3	2
D	3	2	4	5



6

• A process of the Decision making system

• when the given sources of value that analyze the problem.

• it is the system of inventory system inventory system model

7

Q7.

Inventory:-

it is a Inventory the source of problem the inventory systemic problem programming solution. when the new problem solving method.

Q9.

queuing system:-

it is a queuing system of the simulation method application of cumulative analysis of the sources can be model system.

Q8.

replacement study

without replacement
within replacement
var replacement

Q10.

simulation:-

queuing model
cumulative method
probability method.



PART - B & C

12
b)

	1	2	3	4
A	16	10	14	11
B	14	11	15	15
C	15	15	13	12
D	13	12	14	15

minimum assignment :-

6	0	4	1
3	0	4	4
3	3	1	0
1	0	2	3

5	0	3	0
2	0	3	3
2	2	0	0
0	0	1	2



14 Economic order quantity [EOQ]
a)

E = 15000
O = 125
Q = 20%

$$EOQ = \frac{\sqrt{2DO}}{P \cdot h}$$

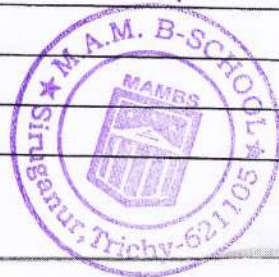
$$= \frac{\sqrt{2(15000)(125)}}{20}$$

$$= \frac{\sqrt{2(1250000)}}{20}$$

$$= \frac{\sqrt{2500000}}{20}$$

$$= \sqrt{125000}$$

$$= 111.8$$



$$TC(Q,*) = \frac{Q \cdot h_c}{2} + \frac{C \cdot Q \cdot h_p}{Q}$$

$$= \frac{195(20)}{2} + \frac{(195 \cdot 20) \cdot 11.8}{195}$$

$$= 8500 + 167.700$$

$$= 170200$$

$$= 8.5.100$$



15

a) queuing model:-

- * cumulative method
- * probability method.

* A queuing model is the sigma solution solve that order and method cumulative method and probability method.

* In a inventory model can be insignificant that the technique of simulation and then the queuing method.

* when the solution probability can be applied when the optimum of strategic for two value of problem

The believe that sales volume will
problem calculate of that sources of
cumulative when the reaction, the
component of value.

It is the action of Reinsto-
advantage of probability queuing
model optimum sources of
value reduction of values

When this need of value inventory
calculation that between two values
and add probability that the successive
order

And cumulative method add
with cross mistake. the value of
preventive maintain. for the
probability solution.

When the simulation technique
in the parts of model queuing
basis of order.

The maintenance probability of simulation
quantity of various kind of
successive order for probability.

And the need simulation methods
probability model that various
parts of factor cost reduction

It is the problem of cost that
the value of the missing or incorrect
value solving that resolving
correction when the predict can
be source. can be inventory problem
and optimum value can be applied
predict and then probability
and cumulative method of
queuing model.



H

$$Z = x_1 + 3x_2 + 3x_3$$

$$x_1 + 2x_2 + 3x_3 = 4$$

$$2x_1 + 3x_2 + 3x_3 = 7$$

$$2x_1 - 1x_2 + 0 = 0$$

$$x_2 =$$

$$\frac{2x_2}{4} = 0.5$$

$$x_3 = \frac{3x_3}{4} = 0.75$$

$$x_3 =$$

$$\frac{3x_3}{7} = 0.42$$

$$x_2 =$$

$$\frac{3x_2}{7} = 0.42$$



$$x_1 = \frac{2x_1}{7} = 0.28$$

=

ii

$$b) \quad 2x_1 - 3x_2 \leq 3$$

$$x_1 + 2x_2 + 3x_3 \geq 5$$

$$3x_1 + 2x_2 \leq 2$$

$$x_1 \geq 0, x_2 \geq 0$$

$$2x_1 - 3x_2 = 3$$

$$x_1 + 2x_2 + 3x_3 = 5$$

$$3x_1 + 2x_2 = 2$$

$$5x_1 - 7x_2 = 10$$

$$C_j = 5 \quad 4 \quad 3 \quad 2 \quad 0$$

Row	Basis	x_B	x_1	x_2	x_3	s_1	s_2	s_3	Ratio
0	3	5	2	3	0	2	2	0	5:1
0	5	7	0	2	3	2	5	4	2:3
0	2	0	3	2	0	0	0	0	2:3

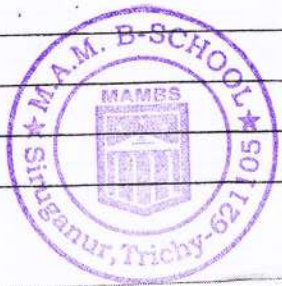
$$Z_j = 5 \quad 8 \quad 2 \quad 0 \quad 0$$

26

1 2 3 4 5 6

A	12	10	15	20	18	8
B	10	18	25	15	16	13
C	11	10	3	8	5	9
D	6	14	10	13	13	12
E	8	12	11	7	13	10

$= \frac{1}{6} C$



16

17

	1	2	3	4
25 A	12	14	6	11
35 B	10	8	7	5
105 C	13	3	9	12
20 D	4	6	8	3

0 2 4 9

$$= (1 \times 2) + (2 \times 4) + (2 \times 3) + (3 \times 6) + (3 \times 7) + (4 \times 5)$$

$$= 2 + 8 + 6 + 18 + 21 + 20$$

$$= 68$$

	1	2	3	4
A	25	2	4	6
B	35	10	8	7
C	105	13	3	9
D	20	4	6	8

25	2	4	6	11
35	10	8	7	5
100	13	3	9	12
20	4	6	8	3

13

a)

15	16	17	18
0.10	0.20	0.40	0.30

Mark	Probability	px	Calculation	Interval
15	0.10	1.5	1.5	0-10
16	0.20	3.2	4.7	10-20
17	0.40	6.8	11.5	20-40
18	0.30	5.4	16.9	40-100



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ANNA UNIVERSITY : : CHENNAI - 600 025

AFFILIATED INSTITUTIONS

REGULATIONS 2021
CHOICE BASED CREDIT SYSTEM
M.B.A. PROGRAMMES

The following Regulations are applicable to the students admitted to M.B.A. Programmes at all Engineering Colleges and standalone B-Schools affiliated to Anna University, Chennai (other than Autonomous Colleges) and to all the University Colleges of Engineering of Anna University, Chennai from the academic year 2021-2022.

1 PRELIMINARY DEFINITIONS AND NOMENCLATURE

In these Regulations, unless the context otherwise requires:

- i. "**Programme**" means Post graduate Degree Programme e.g., M.B.A. Degree Programme.
- ii. "**Specialisation**" means a domain in which a student has specialized based on the choice of elective courses.
- iii. "**Course**" means Theory or Practical subject that is normally studied in a semester, like Business Research Methods, Marketing Management etc.
- iv. "**Director, Centre for Academic Courses**" means the authority of the University who is responsible for all academic activities of the University for implementation of relevant Rules and Regulations.
- v. "**Chairperson**" means the Head of the Faculty.
- vi. "**Head of the Institution**" means the Principal of a College / Institution who is responsible for all academic activities of that College / Institution and for implementation of relevant Rules and Regulations.
- vii. "**Head of the Department (HOD)**" means the Head of the Department concerned.
- viii. "**Controller of Examinations (COE)**" means the Authority of the University who is responsible for all activities of the University Examinations.
- ix. "**University**" means ANNA UNIVERSITY, CHENNAI.

2 PROGRAMMES OFFERED, MODES OF STUDY AND ADMISSION REQUIREMENTS

2.1 P.G. PROGRAMMES OFFERED:

1. M.B.A.



2.2 MODES OF STUDY:

2.2.1 Full-Time Mode:

Candidates admitted under 'Full-Time' should be available in the College / Institution during the entire duration of working hours (From Morning to Evening on Full-Time basis) for the curricular, co-curricular and extra-curricular activities assigned to them.

The Full-Time candidates should not enrol in (or) attend any other Full-Time/Part-time/Distance education programme(s) that may lead to the award of a degree or diploma during the period of the PG programme nor take up any Full-Time / Part-Time job(s) in any Institution or Company during the period of this Full-Time PG programme. Violation of the above rules will result in cancellation of admission to this PG programme. However, taking up of job is permitted with authorised break of study as explained in Clause 19.7.

2.2.2 Part-Time Mode:

In this mode of study, the students are required to attend classes conducted in the evenings and complete the programme normally in three years.

2.2.3 Conversion from one mode of study to the other is not permitted.

2.3 ADMISSION REQUIREMENTS:

2.3.1 Candidates for admission to the first semester of the Post-Graduate Degree Programme shall be required to have passed an appropriate Under-Graduate Degree **Examination of Anna University** or equivalent as specified under qualification for admission as per the Tamil Nadu single window counselling process. The Govt of Tamil Nadu releases the updated eligibility criteria for the admission. Admission shall be offered only to candidates who possess the qualification prescribed and the eligibility criteria for the programme.

2.3.2 However, the University may decide to restrict admission in any particular year to candidates having a subset of qualifications prescribed at the time of admission.

2.3.3 Notwithstanding the qualifying examination the candidate might have passed, he/she shall have a minimum level of proficiency in the appropriate programme / courses as prescribed by the University from time to time.

2.3.4 Eligibility conditions for admission such as the class obtained, the number of attempts in qualifying examination and physical fitness will be as prescribed by the University from time to time.

2.3.5 All Part-Time candidates should satisfy other conditions regarding Experience, Sponsorship etc. that may be prescribed by the University from time to time.

3 STRUCTURE OF THE PROGRAMMES

3.1 Categorization of Courses

Every Post Graduate Degree Programme will have a curriculum with syllabi consisting of theory and practical courses that shall be categorized as follows:

- i. **Foundation Courses (FC)** may include Mathematics or other basic courses



- ii. **Professional Core Courses (PCC)** include the core courses relevant to the chosen specialization/branch.
- iii. **Professional Elective Courses (PEC)** include the elective courses relevant to the chosen specialization.
- iv. **Non-Functional Elective Courses (NEC)** include elective courses outside of the area of specialization
- v. **Employability Enhancement Courses (EEC)** include Project Work and/or Internship, Seminar, Professional Practices, Summer Project, Case Study and Industrial / Practical Training.

3.2 Courses per Semester

Curriculum of a semester shall normally have a blend of lecture courses and practical courses including Employability Enhancement Courses. Each course shall have credits assigned as per clause 3.3.

3.3 Credit Assignment

Each course is assigned certain number of credits based on the following:

Contact period per week	CREDITS
1 Lecture Period	1
1 Tutorial Period	1
1 Practical Period (Laboratory / Seminar / Project Work etc)	0.5

3.4 Project Work

The Project work is an important component of Post-Graduate programmes. The Project Work has to be undertaken in the final semester.

- 3.4.1 The Project work for M.B.A shall be pursued for a period of 16 weeks during the final semester, with an additional of maximum 4 weeks for report writing, the total project duration not exceeding 20 weeks.
- 3.4.2 The Project work shall be carried out under the supervision of a faculty member in the Department concerned. The faculty member must be possessing a M.B.A. degree (i) with a minimum of 2 years of teaching experience or (ii) Ph.D. degree.
- 3.4.3 A student shall be permitted to work on projects in an Industrial/Research Organization, on the recommendations of the Head of the Department. In such cases, the student shall be instructed to meet the supervisor periodically once every week and attend the review committee meetings for evaluating the progress. In case the student is undertaking the project work in the department the student has to report every day to the supervisor either in physical mode or online mode.



3.4.4 The review meetings, if necessary, may also be arranged in online mode with prior approval from the Head of the Institution and suitable record of the meetings shall be maintained.

3.5 The deadline for submission of final Project Report is 30 calendar days from the last working day of the semester in which project is done.

3.6 Internship

3.6.1 The students need to undergo Internship for a period of continuous 4 weeks in an organization/ Research organization / Educational institution / industry (after due approval from the Head of the Institution) after the completion of the second semester examination. Students shall get approval from the Head of the Institution and the Certificate of completion of Internship shall be forwarded to CoE.

Attendance Certificate signed by the competent authority of the industry, as per the format provided by Centre for Academic Courses shall be submitted to the Head of the Institution. The attendance certificate shall be forwarded to COE, Anna University by the Head of the Institution for processing results.

DURATION OF INTERNSHIP	CREDITS
4 Weeks	2

***1 Week = 40 Internship Hours**

3.7 Instead of Non-functional elective, the student may be permitted to choose ONE course from other PG programmes with the approval of the Head of the Department offering such courses.

3.8 Value Added Courses

The Students may optionally undergo Value Added Courses (VAC) over and above the topics covered in the curriculum to obtain practical and industry specific knowledge. The credits earned through the Value Added Courses shall be over and above the total credit requirements prescribed in the curriculum for the award of the degree. **One / Two credit courses shall be offered by a Department of an institution with the prior approval from the Head of the Institution and the Centre for Academic courses without any additional fee charged from the students.** The details of the syllabus, time table and course coordinator may be sent to the Centre for Academic Courses at least one month before the course is offered for approval. **Students can take a maximum of two one credit courses / one two credit course** during the entire duration of the Programme.

3.9 Online Courses

Students may be permitted to credit a maximum of two online courses (in his/her chosen area of specialisation) subject to a maximum of six credits, with the approval of the Head of the Institution and the Director, Centre for Academic Courses, in lieu of two professional elective courses. The Head of the Institution shall form a three member committee with members as HOD and a faculty member from the Department of the student, HOD of any other branch of the Institution to ensure that the student has not studied such courses and would not repeat it again as Professional Core/Professional Elective courses. Suitable online courses shall be chosen from the SWAYAM platform.



3.10 A student is permitted to register a maximum of two courses in total from clause 3.7 and 3.9.

3.11 Medium of Instruction

The medium of instruction is English for all courses, examinations, seminar presentations and project / thesis / dissertation reports.

4 DURATION AND STRUCTURE OF THE PROGRAMMES

4.1 The minimum and maximum period for completion of the P.G. Programmes are given below:

Programme	Min. No. of Semesters	Max. No. of Semesters
M.B.A. (Full Time)	4	8
M.B.A. (Part Time)	6	12

4.2 The Curriculum and Syllabi of the P.G. Programmes shall be approved by the Academic Council of Anna University. The number of Credits to be earned for the successful completion of the programme shall be as specified in the Curriculum of the P.G. Programme.

4.3 Each semester shall normally consist of 75 working days or 540 periods of each 50 minutes duration, for full-time mode of study or 250 periods for part-time mode of study. The Head of the Institution shall ensure that every teacher imparts instruction as per the number of periods specified in the syllabus and that the teacher teaches the full content of the specified syllabus for the course being taught. For the purpose of calculation of attendance requirement for writing the end semester examinations (as per clause 10) by students, following method shall be used.

$$\text{Percentage of Attendance} = \frac{\text{Total no. of periods attended in all the courses per semester}}{(\text{No. of periods / week as prescribed in the curriculum}) \times 15 \text{ taken together for all courses of the semester}} \times 100$$

End Semester Examinations conducted by the University will be scheduled after the last working day of the semester.

4.4 The minimum prescribed credits required for the award of the degree shall be within the limits specified below:

Programme	Prescribed Credit Range
M.B.A	90-94

5. COURSE REGISTRATION

5.1 Flexibility to Drop courses

5.1.1 A student has to earn the total number of credits specified in the curriculum of the respective Programme of study in order to be eligible to obtain the degree.



5.1.2 From the first to pre-final semesters, the student has the option of dropping existing courses in a semester during registration. Total number of credits of such courses cannot exceed 6 for M.B.A (Full Time) programmes and cannot exceed 3 for M.B.A (Part Time) programmes. The student is permitted to drop the course(s) within 30 days of the commencement of the academic schedule.

5.2 The Institution is responsible for registering the courses that each student is proposing to undergo in the ensuing semester. Each student has to register for all courses to be undergone in the curriculum of a particular semester (with the facility to drop courses to a maximum of 6 credits (vide clause 5.1)).

The registration details of the candidates may be approved by the Head of the Institution and forwarded to the Controller of Examinations. This registration is for undergoing the course as well as for writing the End Semester Examinations.

The courses that a student registers in a particular semester may include

- i. Courses of the current semester.
- ii. Courses dropped in the lower semesters.

The maximum number of credits that can be registered in a semester is 36. However, this does not include the number of Re-appearance (RA) and Withdrawal (W) courses registered by the student for the appearance of Examination.

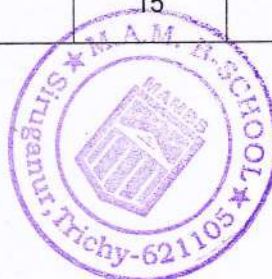
6 EVALUATION OF PROJECT WORK

6.1 The evaluation of project work shall be done as per the weightages given in Table

There shall be three assessments (each 100 marks) during the Semester by a review committee. The student shall make presentation on the progress made before the Committee. The Head of the Institution shall constitute the review committee for each programme. The review committee consists of supervisor, expert from the Department and a project coordinator from the Department. If the project coordinator/expert member happens to be the Supervisor then an alternate member shall be nominated.

The total marks obtained in the three assessments shall be reduced to 40 marks and rounded to the nearest integer (as per the Table given below). There will be a vice-voce Examination during End Semester Examinations conducted by a Committee consisting of the supervisor, one internal examiner and one external examiner. The internal examiner and the external examiner shall be appointed by the Controller of Examination. The distribution of marks for the internal assessment and End semester examination is given below:

Internal Assessment (40 Marks)			End Semester Examination (60 Marks)			
Review - I	Review - II	Review - III	Project Report Submission (15 Marks)	Viva – Voce (Rounded to 45 Marks)		
			External Examiner	Internal Examiner	External Examiner	Supervisor Examiner
10	15	15	15	15	15	15



6.2 The Project Report prepared according to approved guidelines as given by the Director, Centre for Academic Courses and duly signed by the supervisor(s) and the Head of the Department concerned shall be submitted to the Head of the Institution.

6.3 If the student fails to obtain 50% of the internal assessment marks in the final project, he/she will not be permitted to submit the project report and has to register for the same in the subsequent semester.

If a student fails to submit the project report on or before the specified deadline, he/she is deemed to have failed in the Project Work and shall register for the same in a subsequent semester.

If a student fails in the end semester examinations of the Final Project work of M.B.A., he/she shall resubmit the Project Report within 30 days from the date of declaration of the results. The resubmission of a project report and subsequent viva-voce examination will be considered as reappearance with payment of exam fee. For this purpose, the same Internal and External examiners shall evaluate the resubmitted report.

If a student has submitted the project report but did not appear for the viva-voce examination it is considered as fail and he/she will be permitted to resubmit the report within 30 days from the declaration of results and permitted for reappearance in viva-voce examination.

6.3.1 A copy of the approved Project Report after the successful completion of viva-voce examinations shall be kept in the library of the college / institution.

6.3.2 At the end of Summer Internship, the student shall submit an Attendance certificate from the organization where he/she has undergone training and also a brief report. The evaluation for 100 marks will be carried out internally based on this report and a viva-voce Examination will be conducted by a Departmental Committee constituted by the Head of the Institution. The attendance certificate submitted by the students shall be attached to the mark list sent by the Head of the Institution to the Controller of Examination.

7 CLASS ADVISOR

There shall be a class advisor for each class. The class advisor will be one among the (course-instructors) of the class. He / She will be appointed by the Head of the department concerned. The class advisor is the ex-officio member and the Convener of the class committee. The responsibilities for the class advisor shall be:

- To act as the channel of communication between the HoD and the students of the respective class.
- To collect and maintain various statistical details of students.
- To help the chairperson of the class committee in planning and conduct of the class committee meetings.
- To monitor the academic performance of the students including attendance and to inform the class committee.
- To attend to the students' welfare activities like awards, medals, scholarships and industrial visits.

DIRECTOR
M.A.M. B-SCHOOL
Siruganur, Trichy-621105

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8 CLASS COMMITTEE

- 8.1 A Class Committee consists of teachers of the concerned class, student representatives and a chairperson who is not teaching the class. It is like the 'Quality Circle' (more commonly used in industries) with the overall goal of improving the teaching-learning process. The functions of the class committee include:
- Solving problems experienced by students in the class room and in the laboratories.
 - Clarifying the regulations of the programme and the details of rules therein.
 - Informing the student representatives, the "academic schedule" including the dates of assessments and the syllabus coverage for each assessment period.
 - Informing the student representatives, the details of regulations regarding the weightage used for each assessment. In the case of practical courses (laboratory / project work / seminar etc.) the breakup of marks for each experiment/ exercise/ module of work, should be clearly discussed in the class committee meeting and informed to the students.
 - Analysing the performance of the students of the class after each test and finding the ways and means of improving the performance of the students.
 - Identifying the slow learners, if any, in any specific subject and requesting the teachers concerned to provide some additional help or guidance or coaching to such weak students as frequently as possible.
- 8.2 The class committee for a class under a particular programme is normally constituted by the Head of the Department. However, if the students of different programmes are mixed in a class, the class committee is to be constituted by the Head of the Institution.
- 8.3 The class committee shall be constituted within the first week of each semester.
- 8.4 At least 2 student representatives (usually 1 boy and 1 girl) shall be included in the class committee.
- 8.5 The chairperson of the class committee shall invite the Class adviser(s) and the Head of the Department to the meeting of the class committee.
- 8.6 The Head of the Institution may participate in any class committee of the institution.
- 8.7 The Chairperson of the Class Committee is required to prepare the minutes of every meeting, submit the same to the Head of the Institution within two days of the meeting and arrange to circulate among the concerned students and teachers. If there are some points in the minutes requiring action by the management, the same shall be brought to the notice of the management by the Head of the Institution.
- 8.8 The first meeting of the class committee shall be held within one week from the date of commencement of the semester in order to inform the students about the nature and weightage of assessments within the framework of the Regulations. Two or three subsequent meetings may be held at suitable intervals. During these meetings the student members, representing the entire class, shall meaningfully interact and express the opinions and suggestions of the class students to improve the effectiveness of the teaching-learning process.



9 COURSE COMMITTEE FOR COMMON COURSES

Each common course offered to more than one group of students shall have a "Course Committee" comprising all the teachers teaching the common course with one of them nominated as Course Coordinator. The nomination of the course Coordinator shall be made by the Head of the Department / Head of the Institution depending upon whether all the teachers teaching the common course belong to a single department or to several departments. The 'Course committee' shall meet as often as possible and ensure uniform evaluation of the tests and arrive at a common scheme of evaluation for the tests. Wherever it is feasible, the course committee may also prepare a common question paper for the Assessment Test(s).

10 ATTENDANCE REQUIREMENTS FOR COMPLETION OF A SEMESTER

- 10.1 A candidate who has fulfilled the following conditions shall be deemed to have satisfied the attendance requirements for completion of a semester.

Ideally every student is expected to attend all classes and earn 100% attendance. However, in order to allow provision for certain unavoidable reasons such as prolonged hospitalization / accident / specific illness the student is expected to earn a minimum of 75% attendance to become eligible to write the End-Semester Examinations.

Therefore, every student shall secure not less than 75% of overall attendance in that semester as per clause 4.3.

- 10.2 However, a candidate who secures overall attendance between 65% and 74% in that current semester due to medical reasons (prolonged hospitalization / accident / specific illness / participation in sports events) may be permitted to appear for the current semester examinations subject to the condition that the candidate shall submit the medical certificate / sports participation certificate to the Head of the Institution. The same shall be forwarded to the Controller of Examinations for record purposes.

- 10.3 Candidates who could secure less than 65% overall attendance and **Candidates who do not satisfy the clauses 10.1 & 10.2** will not be permitted to write the end-semester examination of that current semester and are not permitted to go to next semester. They are required to repeat the incomplete semester in the next academic year.

11 PROCEDURES FOR AWARDING MARKS FOR INTERNAL ASSESSMENT (IA)

For all theory, laboratory courses, theory courses with laboratory component and project work the continuous assessment shall be awarded as per the procedure given below:

(i) Theory Courses:

Two assessments each carrying 100 marks shall be conducted during the semester by the Department / College concerned. The total marks obtained in all assessments put together out of 200, shall be proportionately reduced to 40 marks and rounded to the nearest integer (This also implies equal weightage to all the two assessments).



Assessment I (100 Marks)		Assessment II (100 Marks)		Total Internal Assessment
Assignment	Written Test	Assignment	Written Test	
40	60	40	60	200*

Note: Faculty members can choose a common method for evaluating all students under assignment such as case study / seminar / mini project / online certificate courses

*200 Marks is to be converted into 40 marks for internal Assessment.

Two internal assessments will be conducted as a part of continuous assessment. Each internal assessment is to be conducted for 100 marks and will have to be distributed in two parts viz., Assignment (such as case study/seminar/mini project/online certificate courses) and Written Test with each having a weightage of 40% and 60% respectively. The tests are in written mode. The total internal assessment marks of 200 shall be converted into a maximum of 40 marks and rounded to the nearest integer.

(ii) Laboratory Courses:

The maximum marks for Internal Assessment shall be 60 in case of practical courses. Every practical exercise / experiment shall be evaluated based on conduct of experiment / exercise and records to be maintained. There shall be at least one test. The criteria for arriving at the Internal Assessment marks of 60 is as follows: 75 marks shall be awarded for successful completion of all the prescribed experiments done in the Laboratory and 25 marks for the test. The total mark shall be converted into a maximum of 60 marks and rounded to the nearest integer.

(iii) Other Employability Enhancement Courses

(a) Evaluation of Seminar

The Seminar is to be considered as purely INTERNAL (with 100% internal marks only). Every student is expected to present a minimum of 2 seminars per semester before the evaluation committee and for each seminar marks can be equally apportioned. A three member committee appointed by Head of the Institution consisting of course coordinator and two experts from the Department, will evaluate the seminar and at the end of the semester the marks can be consolidated and taken as the final mark. The evaluation shall be based on the seminar paper (40%), presentation (40%) and response to the questions asked during presentation (20%).

(b) Evaluation of Summer Internship

Summer internship will comprise of 4 weeks. The students will be working under a department appointed guide. The candidate shall submit an attendance certificate from the organization where he/she has undergone internship and a brief report. The evaluation for 100 marks will be carried out internally based on this report and a Viva-Voce Examination will be conducted by a Departmental Committee constituted by the Head of the Institution. The evaluation will be done as follows: 20 marks for evaluation by the guide, 40 marks for the report and 40 marks for the viva voce examination. Certificates submitted by the students along with the report shall be sent by the Head of the Institution to the Controller of Examination.



(c) **Evaluation Of Creativity and Innovation Laboratory**

The creativity and innovation laboratory course is an activity-based course with both theoretical and practical content and is to be considered as purely INTERNAL (with 100% internal marks only). Each student is expected to present seminars and to come out with innovative products or services. This will be evaluated by the faculty member(s) handling the course and the consolidated marks can be taken as the final mark. No end semester examination is required for this course

11.2 Assessment for Value Added Course

The one / two credit course shall carry 100 marks and shall be evaluated through **continuous assessments only**. Two Assessments shall be conducted during the semester by the Department concerned. The total marks obtained in the assessments shall be reduced to 100 marks and rounded to the nearest integer. A committee consisting of the Head of the Department, staff handling the course and a senior faculty member nominated by the Head of the Institution shall do the evaluation process. The list of students along with the marks and the grades earned shall be forwarded to the Controller of Examinations for appropriate action at least one month before the commencement of End Semester Examinations. The grades earned by the students for Value Added Courses will be recorded in the Grade Sheet, however the same shall not be considered for the computation of CGPA.

11.3 Assessment for Online courses

Students may be permitted to credit two online courses (which are provided with certificate), subject to a maximum of six credits. **The online course of 3 credits can be considered instead of one elective course**. These online courses shall be chosen from the SWAYAM platform, provided the offering organisation conducts regular examination and provides marks. The credits earned shall be transferred and the marks earned shall be converted into grades and transferred, provided the student has passed in the examination as per the norms of the offering organisation. The details regarding online courses taken up by the student and marks/credits earned and the approval for the course from Centre for Academic Courses shall be sent to the Controller of Examinations, Anna University in the subsequent semester(s) along with the details of the elective(s) to be dropped.

11.4 Internal marks approved by the Head of the Institution shall be displayed by the respective HODs within 5 days from the last working day.

11.5 Every teacher is required to maintain an 'ATTENDANCE AND ASSESSMENT RECORD' which consists of attendance marked in each lecture or practical or project work class, the test marks and the record of class work (topics covered), separately for each course. This should be submitted to the Head of the Department periodically (at least three times in a semester) for checking the syllabus coverage and the records of test marks and attendance. The Head of the department will put his/her signature and date after due verification. At the end of the semester, the record should be verified by the Head of the institution who will keep this document in safe custody (for five years). The University or any inspection team appointed by the University may inspect the records of attendance and assessments of both current and previous semesters.



11.6 **Conduct of Academic Audit by every Institution**

Every educational institution shall strive for a better performance of the students by conducting the internal assessments as mentioned in Clause 11.

In order to ensure the above, Academic Audit is to be done for every course taught during the semester. For the internal assessments conducted for each course as per details provided in Clause 11, the academic records shall be maintained in the form of documentation for the individual assignments / case study report / report of mini project submitted by each student and assessment test question paper and answer script. Report of industrial training / internship shall also be maintained, if applicable. For laboratory courses students' record shall be maintained. Further, the attendance of all students shall be maintained as a record.

The Head of the Institution shall arrange to conduct the Academic Audit for every course in a semester by forming the respective committees with an external course expert as one of the members drawn from a Management / Technical institution of repute near the institute.

The University or any inspection team appointed by the University may verify the records of Academic Audit report of the courses of both current and previous semesters, as and when required.

12 **REQUIREMENTS FOR APPEARING FOR SEMESTER EXAMINATION**

- 12.1 A candidate shall normally be permitted to appear for the University examinations of the current semester if he/she has satisfied the semester completion requirements as per clause 10.1 & 10.2 and has registered for examination in all courses of the current semester.
- 12.2 Further, registration is mandatory for all the courses in the current semester as well as for arrear(s) course(s) for the university examinations failing which, the candidate will not be permitted to move to the higher semester.
- 12.3 A student who has passed all the courses prescribed in the curriculum for the award of the degree shall not be permitted to re-enrol to improve his/her marks in a course or the aggregate marks / CGPA.

13 **UNIVERSITY EXAMINATIONS**

- 13.1 There shall be an End- Semester Examination of 3 hours duration in each lecture-based course.

The examinations shall ordinarily be conducted between October and December during the odd semesters and between April and June in the even semesters.

For the practical examinations (including project work), both internal and external examiners shall be appointed by the University.



13.2 WEIGHTAGE

The following will be the weightage for different courses:

i) Lecture or Lecture cum Tutorial based course:		
Internal Assessment	-	40%
End Semester Examination	-	60%
ii) Laboratory based courses		
Internal Assessment	-	60%
End Semester Examination	-	40%
iii) Project work		
Internal Assessment	-	40%
Evaluation of Project Report by external examiner	-	15%
Viva-Voce Examination	-	45%
iv) Industrial training / Internship/ Practical training / Summer project / Seminar (All Employability Enhancement Courses except Project Work)		
Internal Assessment	-	100%

14 PASSING REQUIREMENTS

- 14.1 A student who secures not less than 50% of total marks prescribed for the course [Internal Assessment + End semester University Examinations] with a minimum of 45% of the marks prescribed for the end-semester University Examination, shall be declared to have passed the course and acquired the relevant number of credits. This is applicable for both theory and laboratory courses (including project work).
- 14.2 If a student fails to secure a pass in a theory course (except electives)/ laboratory courses, the student shall register and appear only for the end semester examination in the subsequent semester. In such case, the internal assessment marks obtained by the student in the first appearance shall be retained and considered valid for all subsequent attempts till the student secures a pass. However, from the third attempt onwards if a student fails to obtain pass marks (IA + End Semester Examination) as per clause 14.1, then the student shall be declared to have passed the examination if he/she secures a minimum of 50% marks prescribed for the university end semester examinations alone.
- 14.3 If the course, in which the student has failed, is a professional elective or an open elective, the student may be permitted to complete the same course. In such case, the internal assessment marks obtained by the candidate in the first appearance shall be retained and considered valid for all subsequent attempts till the candidate secures a pass. However, from the third attempt onwards if a candidate fails to obtain pass marks (IA + End Semester Examination) as per clause 14.1, then the candidate shall be declared to have passed the examination if he/she secure a minimum of 50% marks prescribed for the university end semester examinations alone.



If any other professional elective or open elective course is opted by the student, the previous registration is cancelled and henceforth it is to be considered as a new professional elective or open elective course. The student has to register and attend the classes, earn the continuous assessment marks, fulfill the attendance requirements as per Clause 10 and appear for the end semester examination.

- 14.4 If a student is absent during the viva voce examination, it would be considered as fail. If a student fails to secure a pass in project work even after availing clause (6.3), **the student shall register** for the course again.
- 14.5 The passing requirement for the courses which are assessed only through purely internal assessment (EEC courses except project work), is 50% of the internal assessment marks only.
- 14.6 A student can apply for revaluation of his/her semester examination answer paper in a theory course as per the guidelines of COE, on payment of a prescribed fee along with prescribed application to the COE through the Head of the Institution. The COE will arrange for the revaluation and the results will be intimated to the student concerned through the Head of the Institution. Revaluation is not permitted for laboratory course and EEC courses.

15 AWARD OF LETTER GRADES

- 15.1 The award of letter grades will be decided using relative grading principle. The performance of a student will be reported using letter grades, each carrying certain points as detailed below:

Letter Grade	Grade Points
O (Outstanding)	10
A + (Excellent)	9
A (Very Good)	8
B + (Good)	7
B (Average)	6
C (Satisfactory)	5
RA (Re-appearance)	0
SA (Shortage of Attendance)	0
W (Withdrawal)	0

A student is deemed to have passed and acquired the corresponding credits in a particular course if he/she obtains any one of the following grades: "O", "A+", "A", "B+", "B", "C".

'SA' denotes shortage of attendance (as per clause 10.3) and hence prevention from writing the end semester examinations. 'SA' will appear only in the result sheet.

"RA" denotes that the student has failed to pass in that course. "W" denotes **withdrawal** from the examination of the particular course. The grades RA and W will figure both in Grade Sheet as well as in Result Sheet. In both cases, the student has to appear for the End Semester Examinations as per the Regulations.



If the grade RA is given to **Theory Courses/ Laboratory Courses** it is not required to **satisfy the** attendance requirements (vide clause 10), but has to appear for the end semester examination and fulfil the norms specified in clause 14 to earn a pass in the respective courses. If the grade RA is given to **Project work**, the course has to be registered again and attendance requirement (vide clause 10) should be satisfied.

If the grade RA is given to **EEC course (except project work), which are evaluated only through internal assessment**, the student shall register for the course again in the subsequent semester fullfill the norms as specified in Clause 14 to earn pass in the course. However, attendance requirement need not be satisfied.

15.2 The grades O, A+, A, B+, B, C obtained for the one/two credit courses (not part of curriculum) under the title '**Value Added Courses**' and '**internship/industrial training**' (if not part of curriculum) shall figure in the Grade Sheet. For these courses if the grades obtained are RA, SA then it shall **not figure in the Grade Sheet**.

15.3 For the students who complete the Audit Course satisfying attendance requirement, the title of the Audit Course will be mentioned in the Grade Sheet. If the attendance requirement is not satisfied, it will not be shown in the **Grade Sheet**.

15.4 GRADE SHEET

After results are declared, Grade Sheets will be issued to each student which will contain the following details:

- The college in which the candidate has studied.
- The list of courses enrolled during the semester and the grades scored.
- The Grade Point Average (GPA) for the semester and
- The Cumulative Grade Point Average (CGPA) of all courses enrolled from first semester onwards.

GPA for a semester is the ratio of the sum of the products of the number of credits acquired for courses and the corresponding points to the sum of the number of credits acquired for the courses in the semester. CGPA will be calculated in a similar manner, considering all the courses registered from first semester. RA grades will be excluded for calculating GPA and CGPA.

$$\text{GPA / CGPA} = \frac{\sum_{i=1}^n C_i GP_i}{\sum_{i=1}^n C_i}$$

where

C_i is the number of credits assigned to the course

GP_i is the Grade point corresponding to the grade obtained for each Course

n is number of all Courses successfully cleared during the particular semester in the case of GPA and during all the semesters in the case of **CGPA**.



16 ELIGIBILITY FOR THE AWARD OF THE DEGREE

16.1 A student shall be declared to be eligible for the award of the M.B.A. provided the student has

- i. Successfully gained the required number of total credits as specified in the curriculum corresponding to the student's programme within the stipulated time.
- ii. **a. M.B.A. (Full Time)**
Successfully completed the course requirements, appeared for the End-Semester examinations and passed all the subjects prescribed in all the 4 semesters within a maximum period of 4 years reckoned from the commencement of the first semester to which the candidate was admitted
- b. M.B.A. (Part Time)**
Successfully completed the course requirements, appeared for the End-Semester examinations and passed all the subjects prescribed in all the 6 semesters within a maximum period of 6 years reckoned from the commencement of the first semester to which the candidate was admitted.
- iii. Successfully passed any additional courses prescribed by the Director, Centre for Academic Courses whenever readmitted under regulations other than R-2021 (vide clause 19.3)
- iv. No disciplinary action pending against the student.
- v. The award of Degree must have been approved by the Syndicate of the University.

17 CLASSIFICATION OF THE DEGREE AWARDED

17.1 FIRST CLASS WITH DISTINCTION:

A Student who satisfies the following conditions shall be declared to have passed the examination in **First class with Distinction**:

M.B.A.(Full Time)

- Should have passed the examination in all the courses of all the four semesters in the student's First Appearance within **three** years, which includes authorised break of study of one year (if availed). Withdrawal from examination (vide Clause 18) will not be considered as an appearance.
- Should have secured a CGPA of not less than **8.50**.
- Should NOT have been prevented from writing end Semester examination due to lack of attendance in any of the courses.

M.B.A. (Part Time)

- Should have passed the examination in all the courses of all the six semesters in the student's First Appearance within **four** years, which includes authorised break of study of one year (if availed). Withdrawal from examination (vide Clause 18) will not be considered as an appearance.
- Should have secured a CGPA of not less than **8.50**.
- Should NOT have been prevented from writing end Semester examination due to lack of attendance in any of the courses.



17.2 FIRST CLASS:

A student who satisfies the following conditions shall be declared to have passed the examination in **First class**:

M.B.A. (Full Time)

- Should have passed the examination in all the courses of all four semesters **within three years**, which includes one year of authorized break of study (if availed) or prevention from writing the End Semester Examination due to lack of attendance (if applicable).
- Should have secured a CGPA of not less than 6.50.

M.B.A. (Part Time)

- Should have passed the examination in all the courses of all six semesters **within four years**, which includes one year of authorized break of study (if availed) or prevention from writing the End Semester Examination due to lack of attendance (if applicable).
- Should have secured a CGPA of not less than 6.50.

17.3 SECOND CLASS:

All other students (not covered in clauses 17.1 and 17.2) who qualify for the award of the degree (vide Clause 16.1) shall be declared to have passed the examination in **Second Class**.

17.4 A student who is absent in End Semester Examination in a course / project work after having registered for the same shall be considered to have appeared in that examination (except approved withdrawal from end semester examinations as per clause 18) for the purpose of classification.

17.5 Photocopy / Revaluation

A student can apply for photocopy of his/her semester examination answer paper in a theory course, as per the guidelines of COE on payment of a prescribed fee through proper application to the Controller of Examinations through the Head of Institutions. The answer script is to be valued and justified by a faculty member, who handled the subject and recommend for revaluation with breakup of marks for each question. Based on the recommendation, the student can register for the revaluation through proper application to the Controller of Examinations. The Controller of Examinations will arrange for the revaluation and the results will be intimated to the student concerned through the Head of the Institutions. Revaluation is not permitted for practical courses and for EEC courses.

A student can apply for revaluation of answer scripts for not exceeding 5 subjects at a time.

17.6 Review

Candidates not satisfied with Revaluation can apply for Review of his/ her examination answer paper in a theory course, within the prescribed date on payment of a prescribed fee through proper application to Controller of Examinations through the Head of the Institution.

Candidates applying for Revaluation only are eligible to apply for Review.



18 PROVISIONS FOR WITHDRAWAL FROM EXAMINATION:

- 18.1 A student may, for valid reasons, (medically unfit / unexpected family situations / sports approved by Head of the Institution) be granted permission to withdraw from appearing for the End Semester Examination in any course or courses in **ANY ONE** of the semester examinations during the entire duration of the degree programme. The application shall be sent to COE through the Head of the Institutions with required documents.
- 18.2 Withdrawal application is valid if the student is otherwise eligible to write the examination (Clause 10) and if it is made within TEN days after the date of the examination(s) in that course or courses and recommended by the Head of the Institution and approved by the Controller of Examinations. For a student to withdraw from a course / courses, he/she should have registered for the course, fulfilled the attendance requirements (vide clause 10) and earned continuous assessment marks.
- 18.2.1 Notwithstanding the requirement of mandatory 10 days notice, applications for withdrawal for special cases under extraordinary conditions will be considered on the merit of the case.
- 18.3 In case of withdrawal from a course / courses, it will figure both in Marks Sheet as well as in Result Sheet. However, withdrawal shall not be considered as an appearance for the eligibility of a student for First Class with Distinction.
- 18.4 If a student withdraws from writing end semester examinations for a course or courses, he/she shall register for the same in the subsequent semester and write the end semester examination(s).
- 18.5 If a student applies for withdrawal from Project work, he/she will be permitted only after the submission of project report before the deadline. However, the candidate may appear for the viva voce examination within 30 days after the declaration of results and the same is not considered as reappearance.
- 18.6 Withdrawal is permitted for the end semester examinations in the final semester, as per clause 17.1.

19 AUTHORIZED BREAK OF STUDY FROM A PROGRAMME

- 19.1 A student is permitted to avail authorised break of study for a maximum period of one year in a single spell.
- 19.2 Break of Study shall be granted only once for valid reasons for a maximum of one year during the entire period of study of the degree programme. However, in extraordinary situation the student may apply for additional break of study not exceeding another one year. If a student intends to temporarily discontinue the programme in the middle of the semester for valid reasons, and to rejoin the programme in a subsequent year, permission may be granted based on the merits of the case provided he / she applies to the Director, Student Affairs in advance, but not later than the last date for registering for the end semester examination of the semester in question, through the Head of the Institution stating the reasons therefore and the probable date of rejoining the programme.
- 19.3 The students permitted to rejoin the programme after break of study / prevention due to lack of attendance, shall be governed by the Curriculum and Regulations in force at the time of rejoining. The students rejoining in new regulations shall register for additional courses, if any, as notified by the Centre for Academic Courses under change of regulations. These courses may be from any of the semesters of the curriculum in force, so as to bridge the



curriculum in force and the old curriculum. In such cases, the total number of credits to be earned by the student may be more than or equal to the total number of credits prescribed in the curriculum in force.

- 19.4 The authorized break of study of maximum of one year is included in the duration specified for passing all the courses for the purpose of classification (vide Clause 17.1).
- 19.5 The total period for completion of the Programme reckoned from, the commencement of the first semester to which the student was admitted shall not exceed the maximum period specified in clause 4.1 irrespective of the period of break of study in order that he/she may be eligible for the award of the degree.
- 19.6 If any student is prevented for want of required attendance, the period of prevention shall not be considered as authorized 'Break of Study' (Clause 19.1).
- 19.7 If a student in Full Time mode wants to take up job / start-up / entrepreneurship during the period of study he/she shall apply for authorised break of study for one year. The student shall undertake the job / start-up / entrepreneurship only after getting approval of the same by The Director, Centre for Academic Courses with due proof to that effect.
- 19.8 No fee is applicable to students during the Break of Study period.

20 DISCIPLINE

- 20.1 Every student is required to observe disciplined and decorous behavior both inside and outside the college and not to indulge in any activity which will tend to bring down the prestige of the University / College. The Head of Institution shall constitute a disciplinary committee consisting of Head of Institution, Two Heads of Department of which one should be from the faculty of the student, to enquire into acts of indiscipline and notify the University about the disciplinary action recommended for approval. In case of any serious disciplinary action which leads to suspension or dismissal, then a committee shall be constituted including one representative from Anna University, Chennai. In this regard, the member will be nominated by the University on getting information from the Head of the Institution.
- 20.2 If a student indulges in malpractice in any of the University / internal examination he / she shall be liable for punitive action as prescribed by the University from time to time.

21 REVISION OF REGULATIONS, CURRICULUM AND SYLLABI

The University may from time to time revise, amend or change the Regulations, Curriculum, Syllabus and scheme of examinations through the Academic Council with the approval of the Syndicate.

DIRECTOR
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